



## LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Romoland School District

CDS Code: 33 67231 0000000

School Year: 2025-26

LEA contact information:

Trevor J. Painton

Superintendent

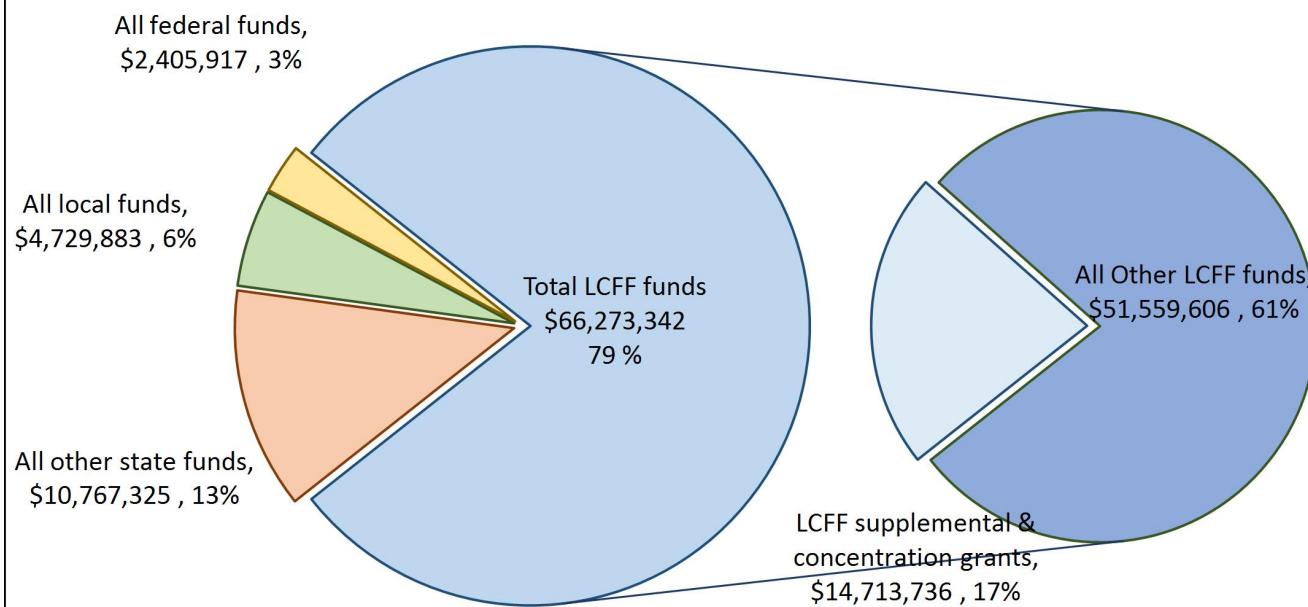
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(951) 926-9244

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

### Budget Overview for the 2025-26 School Year

#### Projected Revenue by Fund Source

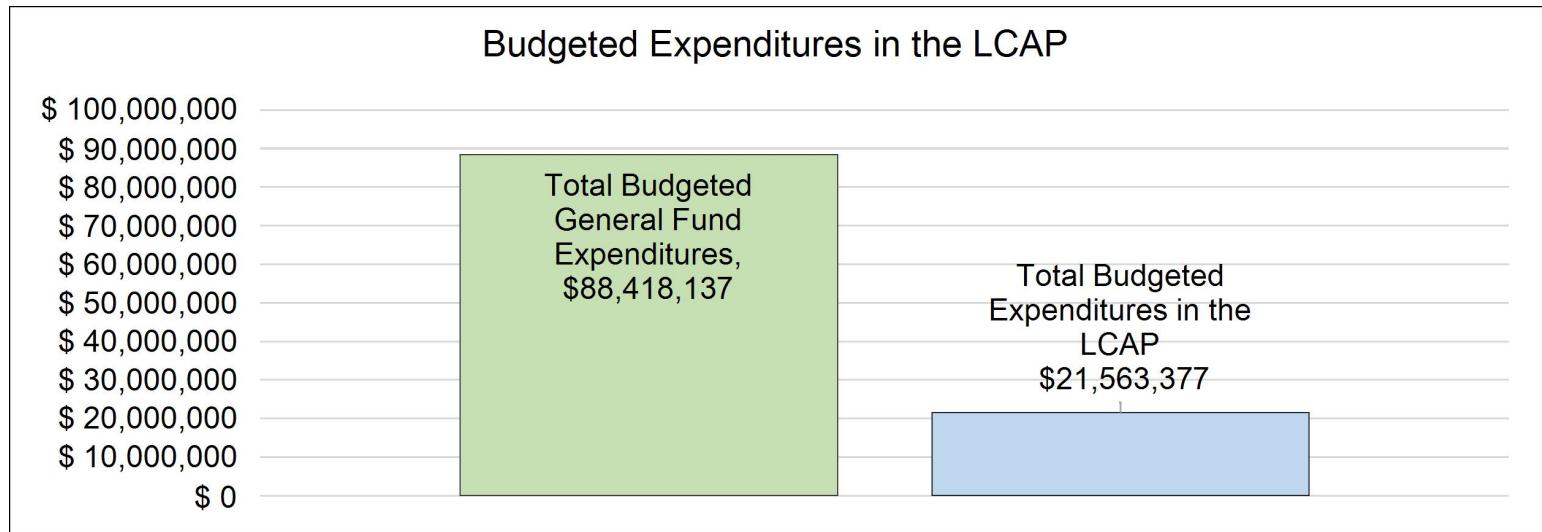


This chart shows the total general purpose revenue Romoland School District expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Romoland School District is \$84,176,467, of which \$66,273,342 is Local Control Funding Formula (LCFF), \$10,767,325 is other state funds, \$4,729,883 is local funds, and \$2,405,917 is federal funds. Of the \$66,273,342 in LCFF Funds, \$14,713,736 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

# LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Romoland School District plans to spend for 2025-26. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Romoland School District plans to spend \$88,418,137 for the 2025-26 school year. Of that amount, \$21,563,377 is tied to actions/services in the LCAP and \$66,854,760 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

General operating costs not included in the LCAP include salary/benefit costs for employees not specifically outlined in the LCAP, including: teachers, facilities maintenance staff, district and school support staff, as well as classified and certificated managers. Expenditures in the general fund budget, but not in the LCAP, also include operating expenditures, such as: utilities, capital project expenditures, and materials/supplies necessary to operate the school district.

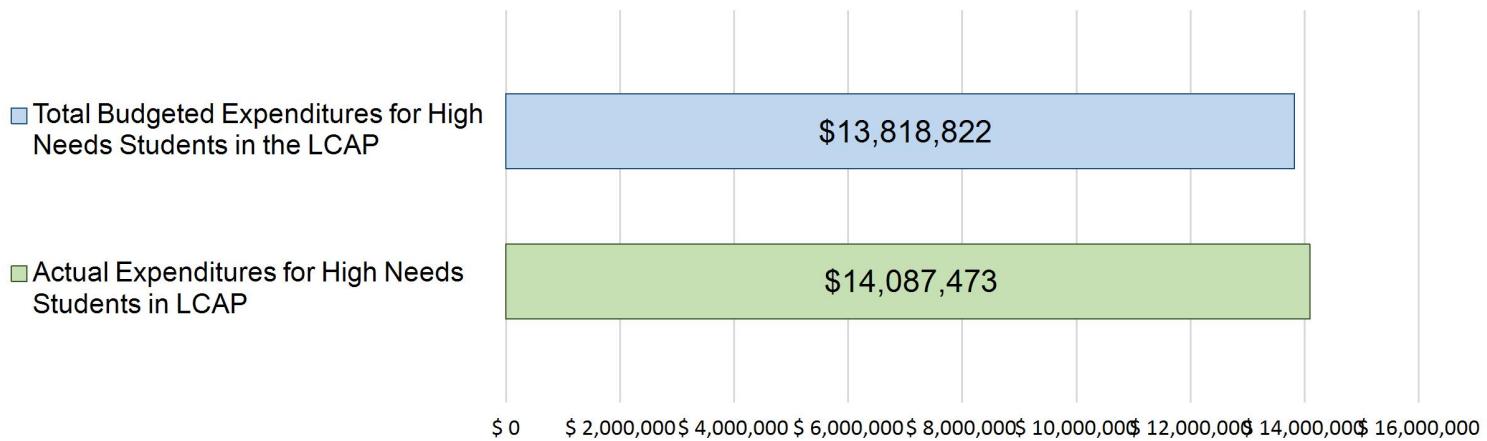
## Increased or Improved Services for High Needs Students in the LCAP for the 2025-26 School Year

In 2025-26, Romoland School District is projecting it will receive \$14,713,736 based on the enrollment of foster youth, English learner, and low-income students. Romoland School District must describe how it intends to increase or improve services for high needs students in the LCAP. Romoland School District plans to spend \$14,713,736 towards meeting this requirement, as described in the LCAP.

# LCFF Budget Overview for Parents

## Update on Increased or Improved Services for High Needs Students in 2024-25

Prior Year Expenditures: Increased or Improved Services for High Needs Students



This chart compares what Romoland School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Romoland School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2024-25, Romoland School District's LCAP budgeted \$13,818,822 for planned actions to increase or improve services for high needs students. Romoland School District actually spent \$14,087,473 for actions to increase or improve services for high needs students in 2024-25.



## Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Romoland School District	Trevor J. Painton Superintendent	<a href="mailto:tpainton@romoland.net">(tpainton@romoland.net)</a> (951) 926-9244

## Plan Summary [2025-26]

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Romoland School District is located in Riverside County in a small suburban and semi-rural community located 22 miles south of the city of Riverside and 60 miles north of San Diego. The school district has four elementary schools with grades TK-5, one middle school with grades 6-8, one alternative school of choice with grades TK-8, and an Early Childhood Education (ECE) program with state Pre-K classes. Romoland School District student enrollment has been growing annually over the past decade with continued growth in the region projected due to home building and development. The trend of district enrollment growth is unique and rare in Riverside County and across California. Due to the growth, the District will be opening its seventh school, Granite Hills TK-8 School, in the 2025-26 school year.

The District student demographics per the 2024 California School Dashboard are as follows: 6% African American, 2% Asian, 2% Filipino, 72% Hispanic, 14% White, 3% Two or More Races, 16% English Learners, 77% Socioeconomically Disadvantaged, 14% students with disabilities, 4% Homeless, and 1% Foster Youth. As of Spring 2025, there are 4,861 students in grades TK-8 enrolled in Romoland School District schools.

School Information (California School Dashboard 2024):

Boulder Ridge Elementary School: 873 students in grades TK-5, 75% Socio-economically Disadvantaged, 11% English Learners, 1% Foster Youth

Harvest Valley Elementary School: 805 students in grades TK-5, 92% Socio-economically Disadvantaged, 31% English Learners, 1% Foster Youth

Mesa View Elementary School: 905 students in grades TK-5, 54% Socio-economically Disadvantaged, 4% English Learners, 1% Foster

## Youth

Romoland Elementary School: 499 students in grades TK-5, 92% Socio-economically Disadvantaged, 30% English Learners, 2% Foster Youth

Ethan A. Chase Middle School: 1359 students in grades 6-8, 77% Socio-economically Disadvantaged, 16% English Learners, 1% Foster Youth

Hillside Innovation Academy: 172 students in grades TK-8, 85% Socio-economically Disadvantaged, 9% English Learners, 1% Foster Youth

The Local Control and Accountability Plan (LCAP) is an educational equity plan, with a focus on developing and educating the "whole child." We endeavor to provide our students with the strong academic foundation they need to prepare for their future and give them opportunities to explore their artistic, leadership, and athletic talents to produce well-rounded, productive students who contribute positively to society. We ensure that teaching and learning take place in facilities that are equitable across the district. As such, the creation of our LCAP aligns with our District's Mission, Vision, and Core Values by providing this balanced, comprehensive plan that addresses the academic, social-emotional, safety, and facilities needs across the district.

## District Mission Statement

Romoland School District serves, challenges, and inspires all students to achieve academic excellence, build character, and pursue lifelong learning.

## District Vision

Through fiscal solvency, Romoland School District will offer our students a rich and rigorous academic foundation.

## District Core Values

We provide each student with knowledge and experience to become a capable, responsible citizen in a diverse society.

We celebrate each other's achievements, support each other through collaboration, and hold each other accountable.

We act with personal integrity and treat everyone with fairness, equality, and dignity.

We collaborate with the community in a courteous and professional manner.

We maintain clean, functional, and safe campuses that promote a sense of pride.

Romoland School District takes great pride in its instructional program and realizes that teachers are our best resource in maintaining and building upon our strengths as a district. The focus of this LCAP is the deeper implementation of personalized learning through Universal Design for Learning in all classrooms. Ensuring educational equity for students means eliminating barriers, providing educational opportunities, and having planned, systemic strategies focused on the teaching and learning process. This is achieved through the implementation of personalized learning. However, reaching academic success through personalized learning is achieved when meeting the needs of the "whole child." This requires investment in strategic actions focused on facilities, cultural proficiency, family engagement, health and community resources, social-emotional-behavioral learning, student engagement, and staff professional learning. Romoland School District has been on this journey of educational equity and investment in the "whole child" for the past three 3-year LCAP cycles.

Hillside Innovation Academy (HIA), the newest school in the district and an alternative school of choice, was identified as an Equity Multiplier School due to the percentage of students who are socioeconomically disadvantaged and due to the student enrollment stability rates. Because of the alternative school of choice aspect of the school, enrollment is less stable than a traditional school site, and enrollment grows

steadily throughout the school year. The Equity Multiplier School funds were used to increase staffing to support the achievement of students at the school. This was based on HIA educational partner feedback gained through the LCAP development process. To address the needs of the student groups performing at the lowest level (Red--noted above in Reflections: Annual Performance section) across indicators on the California School Dashboard, descriptions of the planned actions are found in the following Goals and Actions of this LCAP:

- Goal 1: 1.1 Core Instruction, 1.2 Professional Learning, 1.3 Academic MTSS, 1.6 Administrative Support, and 1.12 Inclusive Practices
- Goal 2: 2.1 SEL-B MTSS, 2.2 SEL-B Professional Learning, 2.5 Attendance MTSS

This 2024-2027 LCAP is a framework for continuing the District's systematized, educational equity work of "whole child" investment through a deeper implementation of personalized learning to meet the needs of each and every student with planning for our future of ongoing growth.

## Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Areas in which the District has experienced success and shown improvement on the 2024 California School Dashboard outcomes as well as with local data include:

- All Dashboard indicators were green or yellow
- Chronic Absenteeism indicator on the Dashboard declined 9.5% and was yellow
- Increase in the attendance rate from 93% in 2023-24 to 93.6% in 2024-25
- Suspension Rate indicator on the Dashboard declined 2.7% and was green
- 25% decrease in suspension incidents from 2023-24 to 2024-25
- English Language Arts indicator on the Dashboard increased by 4.3 points and was yellow
- Mathematics indicator on the Dashboard increased by 6.5 points and was yellow
- English Learner Progress indicator on the Dashboard increased by 9.6% and was green
- 17% increase in students reclassified fluent English proficient from 2023-24 to 2024-25

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The current 2024 California School Dashboard shows that the following student groups are performing at the lowest level (Red):

Districtwide

Academic Indicator:

English Language Arts--Foster Youth and Long-Term English Learners

Math--Foster Youth and Long-Term English Learners

Any student group within any school with lowest performance outcome

Boulder Ridge Elementary School

Academic Indicator:

English Language Arts--Students with Disabilities

Math--Students with Disabilities

Harvest Valley Elementary School

Academic Indicator:

English Language Arts--Students with Disabilities

Math--Students with Disabilities

Ethan A. Chase Middle School

Academic Indicator:

English Language Arts--English Learners and Long-Term English Learners

Math--Long-Term English Learners and Students with Disabilities

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The previous 2023 California School Dashboard showed that the following student groups were performing at the lowest level (Red):

Districtwide

Academic Indicator:

English Language Arts--English Learners, Foster Youth, and Students with Disabilities

Math--English Learners, Foster Youth, and Students with Disabilities

School Climate:

Suspension Rate--All Students, African American, Asian, Hispanic, Foster Youth, Homeless Youth, Socio-economically Disadvantaged, Students with Disabilities

Pupil Engagement:

Chronic Absenteeism--African American and Foster Youth

School Sites with All Student group showing lowest performance level

Ethan A. Chase Middle School

Academic Indicator: Math

School Climate: Suspension Rate

Any student group within any school with lowest performance outcome

Boulder Ridge Elementary School

Academic Indicator:

Math--Students with Disabilities

Pupil Engagement:

Chronic Absenteeism--African American

Harvest Valley Elementary School

Academic Indicator:

English Language Arts--English Learners

School Climate:

Suspension Rate--Students with Disabilities

Pupil Engagement:

Chronic Absenteeism--White and Students with Disabilities

Mesa View Elementary School

Pupil Engagement:

Chronic Absenteeism--English Learners

Romoland Elementary School

Academic Indicator:

English Language Arts--Students with Disabilities

Ethan A. Chase Middle School

Academic Indicator:

English Language Arts--English Learners and Students with Disabilities

Math--Hispanic, English Learners, Socio-economically Disadvantaged, and Students with Disabilities

English Learner Progress--English Learners

School Climate:

Suspension Rate--African American, Hispanic, English Learners, Socio-economically Disadvantaged, and Students with Disabilities

Pupil Engagement:

Chronic Absenteeism--African American

The District has unexpended LREBG funds that will be spent in 2025-26 (Action 1.4). Action 1.4 includes LREBG funds. In 2025–26, our district will utilize unspent Learning Recovery Emergency Block Grant (LREBG) funds to support a district-run alternative school of choice, which is a critical component of our personalized learning strategy designed to address academic, attendance, and social-emotional-behavioral needs identified through our annual needs assessment and LCAP stakeholder engagement process.

This Action directly aligns with the allowable uses of LREBG funds by taking an evidence-based approach to increase and stabilize instructional time and services for pupils through the following:

- Personalized learning pathways that adapt instructional time and delivery models to meet individual student needs, which in turn promotes re-engagement, especially among students facing attendance challenges.
- Flexible scheduling and year-round learning opportunities, including intersessional programs and extended-year options, which allow students to recover learning, accelerate progress, or receive targeted academic and social-emotional support.
- Reduced staff-to-student ratios at the alternative school site, enabling more intensive and responsive instruction and services aligned to the unique needs of each learner.

By investing in a school model that offers voice and choice to families while expanding and stabilizing access to instructional services beyond the traditional classroom structure, the district is leveraging LREBG funds to support learning recovery, equity, and sustained academic success for all students.

## Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Due to the growth across all indicators as noted above, the 2024 California School Dashboard showed the District was NOT eligible for Differentiated Assistance (DA) and Ethan A. Chase Middle School was no longer identified as CSI.

Previously, the 2023 California School Dashboard showed the District was eligible for DA in support of the following student groups:

- Foster Youth--this group was red across multiple indicators: Academic Indicator in English Language Arts and Math, School Climate Indicator in Suspension Rate, and Pupil Engagement Indicator in Chronic Absenteeism
- Students with Disabilities--this group was red across multiple indicators: Academic Indicator in English Language Arts and Math, and School Climate Indicator in Suspension Rate
- African American--this group was red across two indicators: School Climate Indicator in Suspension Rate and Pupil Engagement Indicator in Chronic Absenteeism

District leaders, school administrators, teachers, classified staff, bargaining unit leaders, parents, and students engaged in Differentiated Assistance sessions to establish root causes for the challenges our Foster Youth, Students with Disabilities, and African American students are encountering. The District engaged the services of consultants from the Riverside County Office of Education for technical assistance during the 2023-24 and 2024-25 school years. Through this process, plans of strategic actions were developed to address needs, and implementation of the plans resulted in success with the District no longer eligible for DA and Ethan A. Chase Middle School no longer identified as CSI.

Hillside Innovation Academy (HIA), the newest school in the district and an alternative school of choice, was identified as an Equity Multiplier School due to the percentage of students who are socioeconomically disadvantaged and due to the student enrollment stability rates.

Because of the alternative school of choice aspect of the school, enrollment is less stable than a traditional school site, and enrollment grows steadily throughout the school year. The Equity Multiplier School funds were used to increase staffing to support the achievement of students at the school. This was based on HIA educational partner feedback gained through the LCAP development process. To address the needs of

the student groups performing at the lowest level (Red--noted above in Reflections: Annual Performance section) across indicators on the California School Dashboard, descriptions of the planned actions are found in the following Goals and Actions of this LCAP:

- Goal 1: 1.1 Core Instruction, 1.2 Professional Learning, 1.3 Academic MTSS, 1.6 Administrative Support, and 1.12 Inclusive Practices
- Goal 2: 2.1 SEL-B MTSS, 2.2 SEL-B Professional Learning, 2.5 Attendance MTSS

## Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

### ***Schools Identified***

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

N/A

### ***Support for Identified Schools***

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

N/A

### ***Monitoring and Evaluating Effectiveness***

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

N/A

# Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
All Educational Partners	In planning for the new three-year LCAP we engaged our education partners in various ways. We had 32 education partner sessions between December 2024 and April 2025.
Parents and Staff	A community LCAP survey was sent out and open to all parents/guardians and staff through-out the month of February 2025 to gather community input for the LCAP.
Students	Each school had a student focus group in which students gave feedback about our educational program to serve them better. Students provided feedback across the following three LCAP goal areas: Academic Achievement, Engagement & School Climate, and Safety & Facilities. There were six student focus groups in total, and there was one meeting per group. Meeting dates: Boulder Ridge Elementary School (BRES): 2/28/2025 Harvest Valley Elementary School (HVES): 2/25/2025 Mesa View Elementary School (MVES): 2/13/2025 Romoland Elementary School (RES): 2/28/2025 Ethan A. Chase Middle School (EACMS): 2/28/2025 Hillside Innovation Academy (HIA): 2/14/2025
Parents, school Administrators, teachers, counselors, classified staff, bargaining unit leaders	Each school and the Early Childhood Education (ECE) program had an LCAP/SPSA site team of parents/guardians, teachers, classified staff, RTA bargaining unit leaders, CSEA bargaining unit leaders, and administrators that gave feedback about our educational program and analyzed data to determine needs and recommend strategic actions to support students at the school and across the district, ensuring

Educational Partner(s)	Process for Engagement
	<p>alignment of SPSAs with the LCAP. Teams analyzed data and provided feedback across the three LCAP goal areas: Academic Achievement, Engagement &amp; School Climate, and Safety &amp; Facilities. There were seven teams, and there were multiple meetings per team. Meeting dates:</p> <p>BRES: 1/21/2025, 2/4/2025, 2/25/2025  HVES: 1/23/2025, 2/6/2025, 2/27/2025  MVES: 1/27/2025, 2/10/2025, 3/10/2025  RES: 1/28/2025, 2/11/2025, 3/11/2025  EACMS: 2/3/2025, 3/3/2025, 3/13/2025  ECE: 2/12/2025, 3/4/2025  HIA (Equity Multiplier School): 1/30/2025, 2/13/2025, 3/6/2025-- because HIA is an Equity Multiplier (EM) School, there was specific focus and feedback regarding the refinement of LCAP Goal 4, which is the EM goal specific to HIA as part of the LCAP/SPSA site team sessions</p>
Parents, school administrators, teachers, counselors, other certificated staff, classified staff, bargaining unit leaders, district administrators	<p>The District LCAP Team of parents, school administrators, teachers, counselors, other certificated staff, classified staff, RTA bargaining unit leaders, CSEA bargaining unit leaders, and district administrators analyzed data from the LCAP Community Survey, the Student Focus Groups feedback, and LCAP/SPSA Site Teams feedback to identify trending themes to determine needs and recommend strategic actions to support students across the following three LCAP goal areas: Academic Achievement, Engagement &amp; School Climate, and Safety &amp; Facilities. The Team met three times: 3/5/2025, 3/19/2025, and 4/9/2025.</p>
District Advisory Committee (DAC) and District English Learner Advisory Committee (DELAC)	<p>The DAC and DELAC were provided LCAP updates and their feedback was sought during each of their three meetings on: 12/10/2024, 3/12/2025, and 5/22/2025.</p> <p>The 2025-26 LCAP draft was presented to the DAC and DELAC on May 22, 2025. As no comments were submitted from the DAC and DELAC, there was not a written response from the superintendent.</p>
Additional Special Topic Committees	<p>Multiple committees of parents, school administrators, teachers, counselors, other certificated staff, classified staff, RTA bargaining unit leaders, CSEA bargaining unit leaders, and district administrators</p>

Educational Partner(s)	Process for Engagement
	<p>analyzed data, identified needs, and crafted strategies that were included in the development of the LCAP and presented to the Governing Board of Trustees on May 13, 2025. Each committee met no less than three times during the school year, with the bulk of sessions done during LCAP season, January-April, 2025. The committees included:</p> <ul style="list-style-type: none"> <li>-Special Education Task Force</li> <li>-Student Behavior Committee</li> <li>-Parent Ambassadors</li> <li>-District Safety Team</li> <li>-DLI Team</li> </ul>
Riverside County SELPA Consultation	The 2025-26 LCAP draft was presented to the area SELPA Administrator on May 15, 2025.
Governing Board and Community Members	The LCAP Mid-year Report was presented to the Governing Board of Trustees at a regularly scheduled Board meeting on January 14, 2025.
Governing Board and Community Members	An informational update about the LCAP development process and proposed new or expanded strategic actions for LCAP 2025-26 was presented to the Governing Board of Trustees at a regularly scheduled Board meeting on May 13, 2025.
Governing Board and Community Members	<p>The 2025-26 LCAP draft, including BOP, was posted publicly on _____.</p> <p>The 2025-26 LCAP draft, including BOP, was presented at a regularly scheduled Governing Board of Trustees meeting on June 10, 2025, for the Public Hearing.</p>
Governing Board and Community Members	The 2025-26 LCAP, including BOP, was adopted at a regularly scheduled Governing Board of Trustees meeting on June 17, 2025.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

The Romoland School District educational partner engagement process is intentionally designed to invoke the voices and perspectives of many across multiple sessions to authentically identify what is trending annually to inform the LCAP. The District LCAP Team then analyzes the data and feedback from all education partner sessions, the LCAP Community Survey, Student Focus Groups, and LCAP/SPSA Site

Teams, to identify trending themes to determine needs and recommend strategic actions to support students across the three LCAP goal areas. Through this annual, systematic process, the following themes were identified to inform the 2025-26 LCAP:

Overall, three main themes emerged across all goals:

- Student behavior
- Special Education
- Opening of new school, Granite Hills TK-8 School

Goal #1 Academic Achievement themes:

- Student behavior: provide first-best instruction to increase engagement and learning which will reduce off-task student behaviors, teacher professional development for newly adopted textbook materials, video streaming program license (1.1, 1.2)
- Special Education: level services to build a new moderate support program at the elementary level, add more SAI teachers and aides for new moderate program and largest elementary schools, add a special education translator position (instead of contracting the services), fill Coordinator of Special Education position, provide collaborative instructional planning time for SAI teachers, general education teachers, and aides together, create an instructional aide professional learning and mentoring program, engage in collaborative master schedule development at each school, increase inclusive practices in the the PE program, provide all instructional staff with professional development on the continuum of program services, plan for Special Education Task Force sub costs (1.12)
- Opening of new school, Granite Hills TK-8 School: Instructional Coach, PE Teacher and Aides to support PLC time, TK teachers and aides for full day program offering, Bilingual Aides, DLI textbooks in Spanish, DLI teacher stipends, DLI team planning, instructional programs and materials in alignment with other schools, college and career electives for grades 6-8 (1.2, 1.4, 1.9, 1.10)

Goal #2 Engagement & School Climate themes:

- Student behavior: Add six contracted Registered Behavior Technicians (RBTs), limit student access to online time on district-provided devices daily 10:00PM-6:00AM (2.1, 2.4)
- Special Education: Implement a district-wide system for monitoring IEP behavior goals (2.1)
- Opening of new school, Granite Hills TK-8 School: School Counselor, increase School Based Mental Health services contract, provide a middle school after-school sports program, hire a VAPA elective teacher, and increase the part-time IT Technician position to full-time (2.1, 2.3, 2.4)

Goal #3 Safety & Facilities themes:

- Student behavior: Add one full-time Campus Supervisor at each elementary school and Granite Hills TK-8 School, add a digital hall pass program to EACMS and GHS (3.2)
- Opening of new school, Granite Hills TK-8 School: Provide staff extra duty pay for summer set up of new school, expand the crossing guard contracts (3.1)

The recommendations for key areas of focus that emerged from the DAC/DELAC meetings were in alignment with and in support of the Goal #1-3 themes noted above.

The collaboration with Riverside County SELPA included discussion about continuing to grow inclusive practices across all schools in the District, including the ongoing multi-year implementation of Universal Design for Learning (UDL), and the multitude of strategies focused on Special Education across Goals 1 and 2. (1.1, 1.12, 2.1)

For the Equity Multiplier Funds school, Hillside Innovation Academy (HIA), the outcome of education partner feedback impacted Goal 4 with a focus on maintaining instructional staff and small class sizes to continue to increase the achievement of students, with a particular focus on ELs, SWDs, and students in grades 6-8 (students in grades 6-8 make up most of the enrollment instability rates at HIA).

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
1	Provide students with a rigorous and enriched academic foundation focused on personalized learning to meet the demands of college and career readiness and increase academic achievement	Broad Goal

State Priorities addressed by this goal.

- Priority 1: Basic (Conditions of Learning)
- Priority 2: State Standards (Conditions of Learning)
- Priority 3: Parental Involvement (Engagement)
- Priority 4: Pupil Achievement (Pupil Outcomes)
- Priority 7: Course Access (Conditions of Learning)
- Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

The goal to provide students with a rigorous and enriched academic foundation focused on personalized learning to meet the demands of college and career readiness and increase academic achievement across the student population was developed at the beginning of this 3-year LCAP cycle in direct response to a detailed analysis of academic performance data, which highlighted disparities in achievement among various student groups. This goal aims to address these disparities, with a particular focus on supporting underperforming groups, while also maintaining and enhancing the achievements of those performing at or above standard levels. The development of this goal is rooted in the district's commitment to educational equity, ensuring every student has access to high-quality learning experiences and opportunities that prepare them for future academic and life success.

The data (2023 CA School Dashboard) used as the baseline to develop the goal provided a clear snapshot of ELA and Math proficiency across the district, indicating an average distance of 36.8 points from standard for all students in ELA and 72.9 points from standard for all students in Math. This data was disaggregated by student group demographics, revealing that certain groups face more significant challenges than others: socioeconomically disadvantaged students were 50.4 points below the standard in ELA and 84.6 points below in Math, foster youth were 108.9 points below the standard in ELA and 130 points below in Math, homeless youth were 37.4 points below the standard in ELA and 64.9 points in Math, students with disabilities were 101.4 points below in the standard in ELA and 124.6 points in Math, and English Learners were 89.2 points below the standard in ELA and 115.8 points in Math. This nuanced data served as a critical evidence base for identifying priority areas for intervention and support, highlighting the need for differentiated strategies to meet the personalized learning needs of the student population. Many strategic actions were implemented during the 2023-24 and 2024-25 school years to address academic achievement, and many of those effective strategic actions are included in this goal.

The development of the goal was significantly influenced by consultations with educational partners, including students, parents, teachers, other certificated staff, classified staff, school administrators, district administrators, and bargaining unit leaders. These partners underscored

the importance of ELA and Math proficiency as foundational to academic success, college and career readiness, and lifelong learning. Their insights emphasized the need for targeted support for underperforming groups, enhanced professional learning for staff, active parent and family engagement, and the strategic allocation of resources to target the areas where they are most needed. This collaborative input ensured that the goal and its associated actions were grounded in a comprehensive understanding of the opportunities and challenges within the district.

By aligning actions with measurable outcomes, the District aims to create a transparent, accountable framework for improving academic achievement outcomes. This strategic approach, informed by data and a robust process of educational partner input, is designed to ensure that all students can make growth, achieve in their academics, and have a strong foundation for their future success.

## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	CAASPP ELA Scale Score Distance from Standard (DFS) (CA School Dashboard) - DISTRICT	2023 CA School Dashboard ELA DFS Status: All Students: -36.8 SED: -50.4 EL: -89.2 Foster: -108.9 Homeless: -37.4 SWD: -101.4 African American: -30.3 Asian: +1.8 Filipino: +45.6 Hispanic: -47.1 White: -7.6 Two or More Races: -12.5 LTEL: -135.0	2024 CA School Dashboard ELA DFS Status: All Students: -32.6 SED: -43.5 EL: -83.1 Foster: -116.1 Homeless: -41.8 SWD: -93.1 African American: -38.5 Asian: +12.7 Filipino: +30.2 Hispanic: -41.9 White: +14.7 Two or More Races: -4.8 LTEL: -140.5		2026 CA School Dashboard ELA DFS Status: All Students: 0 SED: 0 EL: 0 Foster: 0 Homeless: 0 SWD: 0 African American: 0 Asian: 0 Filipino: 0 Hispanic: 0 White: 0 Two or More Races: 0 LTEL: 0	2024 CA School Dashboard ELA DFS Status: All Students: +4.2 SED: +6.9 EL: +6.1 Foster: -7.2 Homeless: -4.4 SWD: +8.3 African American: -8.2 Asian: +10.9 Filipino: -15.4 Hispanic: +5.2 White: +22.3 Two or More Races: +7.7 LTEL: -5.5
1.2	CAASPP Math Scale Score DFS (CA School Dashboard) - DISTRICT	2023 CA School Dashboard Math DFS Status: All Students: -72.9 SED: -84.6	2024 CA School Dashboard Math DFS Status: All Students: -66.5 SED: -76.6		2026 CA School Dashboard Math DFS Status: All Students: 0 SED: 0	2024 CA School Dashboard Math DFS Status: All Students: +6.4 SED: +8.0

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		EL: -115.8 Foster: -130.0 Homeless: -64.9 SWD: -124.6 African American: -70.5 Asian: -35.8 Filipino: -0.7 Hispanic: -82.0 White: -46.5 Two or More Races: -50.8 LTEL: -188.9	EL: -105.1 Foster: -156.4 Homeless: -81.6 SWD: -119.6 African American: -76.1 Asian: -34.1 Filipino: -0.7 Hispanic: -75.2 White: -24.9 Two or More Races: -35.0 LTEL: -189.8		EL: 0 Foster: 0 Homeless: 0 SWD: 0 African American: 0 Asian: 0 Filipino: 0 Hispanic: 0 White: 0 Two or More Races: 0 LTEL: 0	EL: +10.7 Foster: -26.4 Homeless: -16.7 SWD: +5.0 African American: -5.6 Asian: +1.7 Filipino: = Hispanic: +6.8 White: +21.6 Two or More Races: +15.8 LTEL: -0.9
1.3	English Learner Progress Indicator (ELPI) (CA School Dashboard) - DISTRICT	2023 CA School Dashboard ELPI: 41.8% making progress toward English language proficiency	2024 CA School Dashboard ELPI: 51.4% making progress toward English language proficiency		2026 CA School Dashboard ELPI: 80% making progress toward English language proficiency	2024 CA School Dashboard ELPI: +9.6 (%)
1.4	English Learner Reclassification - DISTRICT	Local Data: Annual Reclassification Percent of EL students for 2023-24: 11%	Local Data: Annual Reclassification Percent of EL students for 2024-25: 13%		Local Data: Annual Reclassification Percent of EL students for 2026-27: 15%	Local Data: Annual Reclassification Percent of EL students for 2024-25: +2 (%)
1.5	iReady Reading % of students on or above level - DISTRICT	2023-24 iReady Reading Diagnostic 3 (Spring 2024)--as of June 3, 2024  All Students: 48 SED: 44 EL: 22	2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: 50 SED: 45		2026-27 iReady Reading Diagnostic 3 (Spring 2027):  All Students: 70 SED: 70 EL: 70	2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: +2 SED: +1

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Foster: not available Homeless: not available SWD: 38 African American: 54 Asian: 55 Filipino: not available Hispanic: 44 White: 47 Two or More Races: 57	EL: 24 Foster: not available Homeless: not available SWD: 34 African American: 53 Asian: 58 Filipino: not available Hispanic: 47 White: 48 Two or More Races: 59		Foster: not available Homeless: not available SWD: 70 African American: 70 Asian: 70 Filipino: 70 Hispanic: 70 White: 70 Two or More Races: 70	EL: +2 Foster: not available Homeless: not available SWD: -4 African American: -1 Asian: +3 Filipino: not available Hispanic: +3 White: +1 Two or More Races: +2
1.6	iReady Math % of students on or above level - DISTRICT	2023-24 iReady Math Diagnostic 3 (Spring 2024):  All Students: 41 SED: 37 EL: 20 Foster: not available Homeless: not available SWD: 32 African American: 41 Asian: 48 Filipino: not available Hispanic: 37 White: 40 Two or More Races: 48	2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: 46 SED: 41 EL: 24 Foster: not available Homeless: not available SWD: 31 African American: 47 Asian: 51 Filipino: not available Hispanic: 43 White: 44		2026-27 iReady Math Diagnostic 3 (Spring 2027):  All Students: 70 SED: 70 EL: 70 Foster: not available Homeless: not available SWD: 70 African American: 70 Asian: 70 Filipino: 70 Hispanic: 70 White: 70 Two or More Races: 70	2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: +5 SED: +4 EL: +4 Foster: not available Homeless: not available SWD: -1 African American: +6 Asian: +3 Filipino: not available Hispanic: +6 White: +4

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
			Two or More Races: 54			Two or More Races: +6
1.7	DigiCoach Classroom Walk-through Visits to monitor the implementation of California academic content and performance standards - DISTRICT	2023-24 Walk-through Visits to monitor implementation of California academic content and performance standards: 2,302 (as of June 3, 2024)	2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: 2,022 (as of June 2, 2025)		2026-27 Walk-through Visits to monitor implementation of California academic content and performance standards: 2,500	2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: -280, but over 2,000 classroom walk-throughs happened
1.8	DigiCoach Classroom Walk-through Visits to monitor the implementation of California ELD standards and instruction for ELs - DISTRICT	2023-24 Walk-through Visits to monitor the implementation of California ELD standards and instruction for ELs: 2,302 (as of June 3, 2024)	2024-25 Walk-through Visits to monitor the implementation of California ELD standards and instruction for ELs: 2,022 (as of June 2, 2025)		2026-27 Walk-through Visits to monitor the implementation of California ELD standards and instruction for ELs: 2,500	2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: -280, but over 2,000 classroom walk-throughs happened
1.9	Parent & Family Engagement Local Indicator, including participation of parents of unduplicated students and students with exceptional needs (CA)	2024: Met  Parental Involvement Local Indicator Self-Reflection Tool Spring 2024: Average of 3.8 across twelve areas	2025: Met  Parental Involvement Local Indicator Self-Reflection Tool Spring 2025:		2026: Met  Spring 2027: Average of 4 across twelve areas	Parent & Family Engagement Local Indicator (CA School Dashboard) - DISTRICT

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	School Dashboard) - DISTRICT		Average of 4.0 across twelve areas			2025: Met, + .2 average across twelve areas
1.10	School Accountability Report Cards (SARCs) Teacher Credential Status and Teacher Assignment Data - DISTRICT	2022-23 SARCs Teachers Fully Credentialed "Clear": 94.3% (2021-22 data per CDE Dataquest)  (Note: Current SARCs are always dated one year behind)	2023-24 SARCs Teachers Fully Credentialed "Clear": 91.8% (2022-23 data per CDE Dataquest)  (Note: Current SARCs are always dated one year behind)		2025-26 SARCs Teachers Fully Credentialed "Clear": 98%  (Note: Current SARCs are always dated one year behind)	2023-24 SARCs Teachers Fully Credentialed "Clear": -2.5 (%)
1.11	School Accountability Report Cards (SARCs) District-Adopted Textbooks - DISTRICT	2022-23 SARCs District-Adopted Textbook Sufficiency % Lacking: 0  (Note: Current SARCs are always dated one year behind)	2023-24 SARCs District-Adopted Textbook Sufficiency % Lacking: 0  (Note: Current SARCs are always dated one		2025-26 SARCs District-Adopted Textbook Sufficiency % Lacking: 0  (Note: Current SARCs are always dated one year behind)	2023-24 SARCs District-Adopted Textbook Sufficiency % Lacking: =
1.12	Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT	2023: Met	2024: Met		2026: Met	2024 Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT: =
1.13	Implementation of Academic Standards	2023: Met	2024: Met		2026: Met	2024 Implementation of

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Local Indicator (CA School Dashboard) - DISTRICT					Academic Standards Local Indicator (CA School Dashboard) - DISTRICT: =
1.14	AP Spanish Exam Passing Rate - DISTRICT & EACMS	2023 percent of students who passed AP Spanish Exam: 71%	2024 percent of students who passed AP Spanish Exam: 71%		2026 percent of students who will pass AP Spanish Exam: 85%	2024 AP Spanish Exam Passing Rate - DISTRICT & EACMS: =
1.15	CAASPP ELA Scale Score Distance from Standard (DFS) (CA School Dashboard) - SCHOOLS - Student groups with red indicators	2023 CA School Dashboard ELA DFS Status:  BRES SWD: -91.5  HVES EL: -88.4  RES SWD: -78.2  EACMS EL: -119 SWD: -123	2024 CA School Dashboard ELA DFS Status:  BRES SWD: -113.7  HVES SWD: -98.5  RES SWD: -49.9  EACMS: EL: -116.5 LTEL: -142.7		2026 CA School Dashboard ELA DFS Status:  BRES SWD: 0  HVES EL: 0  RES SWD: 0  EACMS EL: 0 SWD: 0	SCHOOLS - Student groups with red indicators  2024 CA School Dashboard ELA DFS Status:  BRES SWD: -22.2  HVES EL: -10.1  RES SWD: +28.3  EACMS EL: +2.5 SWD: -19.7

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.16	CAASPP Math Scale Score Distance from Standard (DFS) (CA School Dashboard) - SCHOOLS - Student groups with red indicators	2023 CA School Dashboard Math DFS Status:  EACMS All Students: -103.5 Hispanic: -115.9 EL: -174.5 SED: -118.4 SWD: -163.9	2024 CA School Dashboard Math DFS Status:  EACMS All Students: -95.9 Hispanic: -106.5 EL: -160.7 SED: -108.8 SWD: -162.4		2026 CA School Dashboard Math DFS Status:  EACMS All Students: 0 Hispanic: 0 EL: 0 SED: 0 SWD: 0	SCHOOLS - Student groups with red indicators  2024 CA School Dashboard Math DFS Status:  EACMS All Students: +7.6 Hispanic: +9.4 EL: +13.7 SED: +9.6 SWD: +1.5
1.17	English Learner Progress Indicator (ELPI) (CA School Dashboard) - SCHOOLS - Student groups with red indicator	2023 CA School Dashboard ELPI:  EACMS 25% making progress toward English language proficiency	2024 CA School Dashboard ELPI:  EACMS: 57.3% making progress toward English language proficiency  EL: Blue LTEL: Green  No student groups, EL or LTEL, with red		2026 CA School Dashboard ELPI:  EACMS 80% making progress toward English language proficiency	SCHOOLS - Student groups with red indicator  2024 CA School Dashboard ELPI:  EACMS: +32.3 (%) making progress toward English language proficiency  EL: Blue LTEL: Green  No student groups, EL or LTEL, with red

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.18	California Science Test (CAST) Scale Score Distance from Standard (DFS) (CA School Dashboard) - DISTRICT	2024 CA School Dashboard CAST DFS Status: All Students: -18.2 SED: -21 EL: -29.8 Foster: not reported Homeless: -17 SWD: -29.6 African American: -20.8 Asian: -15.5 Filipino: -2.2 Hispanic: -21.2 White: -5.9 Two or More Races: -7.3 LTEL: -38	2024 CA School Dashboard CAST DFS Status: All Students: -18.2 SED: -21 EL: -29.8 Foster: not reported Homeless: -17 SWD: -29.6 African American: -20.8 Asian: -15.5 Filipino: -2.2 Hispanic: -21.2 White: -5.9 Two or More Races: -7.3 LTEL: -38		2026 CA School Dashboard CAST DFS Status: All Students: 0 SED: 0 EL: 0 Foster: 0 Homeless: 0 SWD: 0 African American: 0 Asian: 0 Filipino: 0 Hispanic: 0 White: 0 Two or More Races: 0 LTEL: 0	2024 CA School Dashboard CAST DFS Status: All Students: -18.2 SED: -21 EL: -29.8 Foster: not reported Homeless: -17 SWD: -29.6 African American: -20.8 Asian: -15.5 Filipino: -2.2 Hispanic: -21.2 White: -5.9 Two or More Races: -7.3 LTEL: -38

## Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Action 1.1 (Core Instruction) All elements of this action were implemented with the exception of the elementary social studies adoption. The elementary social studies textbook adoption process was not completed during the 2024-25 school year. A success was the selection and adoption of new core instructional materials for elementary and middle school science. The UDL implementation across all schools in the district continues to be a success as we are in the midst of an initial 5-year implementation plan for UDL.

Action 1.2 (Professional Learning) All elements of this action were implemented. A success was the implementation the new UDL Romo-Classrooms providing model classrooms for teachers to visit to observe and learn UDL strategies in practice.

Action 1.3 (Academic MTSS) All elements of this action were implemented. A success was student academic goal-setting notebooks implemented across all schools for students to set goals and monitor their learning progress.

Action 1.4 (Instructional Support) All elements of this action were implemented. A success was the refinement of intentional master scheduling of instructional aides for inclusive Tier 2 small group ELA and Math support, including support of ELs and SWDs, across all

schools. Additionally, the achievement of English Learners as evidenced with the significant increase in the number of EL students who reclassified as fluent English proficient (RFEPE), is a result of this strategic scheduling and support for ELs.

Action 1.5 (Extended Learning Time) All elements of this action were implemented. A success was the ongoing implementation of an in-person summer school program with enrollment open to all students in the district resulting in an increase of summer student enrollment from the previous year.

Action 1.6 (Administrative Support) All elements of this action were implemented. A success was the implementation of a year-long Arbinger leadership training for all administrators.

Action 1.7 (Parent/Guardian Support) All elements of this action were implemented. A success was the implementation of the PIQE program at select schools. Also, our annual engagement of parents as community partners during the LCAP process widened to include more parent participants. Our local indicator for parent and family engagement shows our highest rating ever.

Action 1.8 (Library Resources) All elements of this action were implemented. A success was the increase to school allotments for purchasing library books to grow their collections at each school. A further success was the initial purchase of library books for the new school to open in August 2025, Granite Hills TK-8 School.

Action 1.9 (English Learners [ELs] and Long Term English Learners [LTELs]) All elements of this action were implemented. The achievement of English Learners as evidenced with the significant increase in the number of EL students who reclassified as fluent English proficient (RFEPE), was a success. Also, EACMS achieving a blue indicator for ELPI was a celebration. Also, we moved further into our DLI implementation by hiring the DLI teachers for the new school, Granite Hills TK-8 School, for 2025-26.

Action 1.10 (Broad Course of Study) All elements of this action were implemented. A success was the selection and adoption of new Spanish elective textbook materials along with adding Spanish 2 as a course elective at EACMS.

Action 1.11 (Staff Retention) A success was the implementation of a New Teacher Professional Learning series. Instructional coaches and veteran master teachers taught the series courses, and the new teachers rated the experience and learning very high. We continue to have many new teachers due to district enrollment growth.

Action 1.12 (Inclusive Practices) A success was implementing a Special Education Task Force to identify ways for our special education services to continue to grow and improve. Additionally, we expanded our Special Education Data Technician position to full-time due to district enrollment growth and special education enrollment growth.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 1.1 (Core Instruction) implemented: Difference between estimated actual expenditures and planned expenditures due to the elementary social studies adoption process not being completed during the 2024-25 fiscal year; thus, the purchase of materials was not made.

Action 1.2 (Professional Learning) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 1.3 (Academic MTSS) implemented: Difference between estimated actual expenditures and planned expenditures due to staff salary increases. Funds were transferred from 1.11 to cover the cost of those expenditures.

Action 1.4 (Instructional Support) implemented: Difference between estimated actual expenditures and planned expenditures due to staff salary increases. Funds were transferred from 1.11, 3.2, and 3.3 to support the cost of those expenditures.

Action 1.5 (Extended Learning Time) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 1.6 (Administrative Support) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 1.7 (Parent/Guardian Support) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 1.8 (Library Resources) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 1.9 (English Learners [ELs] and Long Term English Learners [LTELs]) implemented: Difference between estimated actual expenditures and planned expenditures due to staff costs being less than estimated. Excess funds transferred to 1.10.

Action 1.10 (Broad Course of Study) implemented: Difference between estimated actual expenditures and planned expenditures due to cost of Spanish elective textbook adoption costing more than estimated. Funds were transferred from 1.9 to cover the cost of the expenditure.

Action 1.11 (Staff Retention) implemented: Difference between estimated actual expenditures and planned expenditures due to the cost of the New Teacher Professional Learning series being less costly than originally estimated. Excess funds transferred to 1.3, 1.4, and 1.12.

Action 1.12 (Inclusive Practices) implemented: Difference between estimated actual expenditures and planned expenditures due to staff salary increases. Funds were transferred from 1.11 and 2.5 to support the cost of the expenditures.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

The combined impact of the actions in Goal 1 over the course of the previous 3-year LCAP cycle (2021-22, 2022-23, and 2023-24) and the first year of the current 3-year LCAP cycle (2024-25, 2025-26, and 2026-27) effectively improved outcomes for student academic achievement as evidenced across multiple indicators.

Action 1.1 (Core Instruction) This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2

1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4

1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2

1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5

1.7: 2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: -280, but over 2,000 classroom walk-throughs happened

1.8: 2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: -280, but over 2,000 classroom walk-throughs happened

1.11: 2023-24 SARCs District-Adopted Textbook Sufficiency % Lacking: =

1.13: 2024 Implementation of Academic Standards Local Indicator (CA School Dashboard) - DISTRICT: =

1.15: 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; HVES EL: -10.1; RES SWD: +28.3; EACMS EL: +2.5, SWD: -19.7

1.16: 2024 CA School Dashboard Math DFS Status: EACMS All Students: +7.6, Hispanic: +9.4, EL: +13.7, SED: +9.6, SWD: +1.5

1.18: 2024 CA School Dashboard CAST DFS Status: All Students: -18.2

Thus, the District plans to continue implementing this Action.

Action 1.2 (Professional Learning) This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

- 1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2
- 1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4
- 1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2
- 1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5
- 1.15: 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; HVES EL: -10.1; RES SWD: +28.3; EACMS EL: +2.5, SWD: -19.7
- 1.16: 2024 CA School Dashboard Math DFS Status: EACMS All Students: +7.6, Hispanic: +9.4, EL: +13.7, SED: +9.6, SWD: +1.5
- 1.18: 2024 CA School Dashboard CAST DFS Status: All Students: -18.2

Thus, the District plans to continue implementing this Action.

Action 1.3 (Academic MTSS). This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

- 1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2
- 1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4
- 1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2
- 1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5
- 1.15: 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; HVES EL: -10.1; RES SWD: +28.3; EACMS EL: +2.5, SWD: -19.7
- 1.16: 2024 CA School Dashboard Math DFS Status: EACMS All Students: +7.6, Hispanic: +9.4, EL: +13.7, SED: +9.6, SWD: +1.5

Thus, the District plans to continue implementing this Action.

Action 1.4 (Instructional Support). This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

- 1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2
- 1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4
- 1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2
- 1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5
- 1.15: 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; HVES EL: -10.1; RES SWD: +28.3; EACMS EL: +2.5, SWD: -19.7
- 1.16: 2024 CA School Dashboard Math DFS Status: EACMS All Students: +7.6, Hispanic: +9.4, EL: +13.7, SED: +9.6, SWD: +1.5

Thus, the District plans to continue implementing this Action.

Action 1.5 (Extended Learning Time) This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

- 1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2
- 1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4
- 1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2

1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5

1.15: 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; HVES EL: -10.1; RES SWD: +28.3; EACMS EL: +2.5, SWD: -19.7

1.16: 2024 CA School Dashboard Math DFS Status: EACMS All Students: +7.6, Hispanic: +9.4, EL: +13.7, SED: +9.6, SWD: +1.5

Thus, the District plans to continue implementing this Action.

Action 1.6 (Administrative Support) This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2

1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4

1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2

1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5

1.7: 2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: -280, but over 2,000 classroom walk-throughs happened

1.8: 2024-25 Walk-through Visits to monitor implementation of California academic content and performance standards: -280, but over 2,000 classroom walk-throughs happened

1.13: 2024 Implementation of Academic Standards Local Indicator (CA School Dashboard) - DISTRICT: =

1.15: 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; HVES EL: -10.1; RES SWD: +28.3; EACMS EL: +2.5, SWD: -19.7

1.16: 2024 CA School Dashboard Math DFS Status: EACMS All Students: +7.6, Hispanic: +9.4, EL: +13.7, SED: +9.6, SWD: +1.5

Thus, the District plans to continue implementing this Action.

Action 1.7 (Parent/Guardian Support) This Action has proven effective in increasing parent engagement as evidenced by the growth on the difference from Baseline for the following metric:

1.9 Parent & Family Engagement Local Indicator (CA School Dashboard) - DISTRICT 2025: Met, + .2 average across twelve areas.

Thus, the District plans to continue implementing this Action.

Action 1.8 (Library Resources) This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading metric, as well as the California School Dashboard 2024 ELA (yellow with DFS increase). This is also evidenced by the difference from Baseline on the following metrics:

1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2

1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2

Thus, the District plans to continue implementing this Action.

Action 1.9 (English Learners [ELs] and Long Term English Learners [LTELs]) This Action has proven effective in increasing student achievement as evidenced by the growth on the EL Reclassification metric and California School Dashboard 2024 ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

1.1: 2024 CA School Dashboard ELA DFS Status: EL: increased +6.1

1.2: 2024 CA School Dashboard Math DFS Status: EL: increased +10.7

1.3: 2024 CA School Dashboard ELPI: +9.6 (%)

1.4: Local Data: Annual Reclassification Percent of EL students for 2024-25: +2 (%)1.8

1.15: SCHOOLS - Student groups with red indicators 2024 CA School Dashboard ELA DFS Status: HVES EL: -10.1; EACMS EL: +2.5  
1.16: SCHOOLS - Student groups with red indicators 2024 CA School Dashboard Math DFS Status: EACMS EL: +13.7  
1.17: SCHOOLS - Student groups with red indicator 2024 CA School Dashboard ELPI: EACMS: +32.3 (%) making progress toward English language proficiency; EL: Blue; LTEL: Green; No student groups, EL or LTEL, with red.  
Thus, the District plans to continue implementing this Action.

Action 1.10 (Broad Course of Study) This Action has proven effective in increasing student achievement as evidenced by the growth on the iReady Reading and Math metrics, as well as the California School Dashboard 2024 ELA (yellow with DFS increase), Math (yellow with DFS increase), and ELPI (green with increase). This is also evidenced by the difference from Baseline on the following metrics:

1.12: 2024 Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT: =

1.14: 2024 AP Spanish Exam Passing Rate - DISTRICT & EACMS: =

Thus, the District plans to continue implementing this Action.

Action 1.11 (Staff Retention) This Action has proven effective in maintaining a high level of fully credentialed teachers as evidenced by the School Accountability Report Cards (SARCs) Teacher Credential Status and Teacher Assignment Data metric. This is also evidenced by the difference from Baseline on the following metrics:

1.1: 2024 CA School Dashboard ELA DFS Status: All Students: increased +4.2

1.2: 2024 CA School Dashboard Math DFS Status: All Students: increased +6.4

1.5: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +2

1.6: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +5

1.10: 2023-24 SARCs Teachers Fully Credentialed "Clear": -2.5 (%), but still over 90%

Thus, the District plans to continue implementing this Action.

Action 1.12 (Inclusive Practices) This Action has proven effective in increasing SWD student achievement as evidenced by the SWD growth on the iReady Reading and Math metrics, as well as the increase in DFS for SWDs per the California School Dashboard (2024) ELA and Math indicators. This is also evidenced by the difference from Baseline on the following metrics:

1.1: 2024 CA School Dashboard ELA DFS Status: SWD: increased +8.3

1.2: 2024 CA School Dashboard Math DFS Status: SWD: increased +5.0

1.15: SCHOOLS - Student groups with red indicators 2024 CA School Dashboard ELA DFS Status: BRES SWD: -22.2; RES SWD: +28.3; EACMS SWD: -19.7

1.16: SCHOOLS - Student groups with red indicators 2024 CA School Dashboard Math DFS Status: EACMS SWD: +1.5

Thus, the District plans to continue implementing this Action.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Action 1.1 (Core Instruction) Will add a new video streaming platform to support first-best core instruction.

Action 1.2 (Professional Learning) Will add an additional instructional coach in support of the new school, Granite Hills TK-8 School, opening in August 2025. Will add teacher professional learning to support the implementation of the new social studies and science textbook adoptions in support of first-best core instruction.

Action 1.3 (Academic MTSS) No changes to this Action.

Action 1.4 (Instructional Support) Will add new full-day TK teachers and TK aides in support of the new school, Granite Hills TK-8 School, opening in August 2025. Full-day TK is offered beyond the state's minimum of part-day TK. Addition of LRBG expenditures in support of the existence of Hillside Innovation Academy, an alternative school of choice.

Action 1.5 (Extended Learning Time) No changes to this Action.

Action 1.6 (Administrative Support) Change to the Arbinger Leadership training to be for new administrators only, instead of for the whole administrative team, as part of their onboarding.

Action 1.7 (Parent/Guardian Support) No changes to this Action.

Action 1.8 (Library Resources). No changes to this Action.

Action 1.9 (English Learners [ELs] and Long Term English Learners [LTELs]) Will add DLI team planning, teacher stipends, and instructional materials in support of the new DLI program to be implemented at the new school, Granite Hills TK-8 School, in 2025-26. Also, will increase bilingual aide positions in support of the new school, Granite Hills TK-8 School.

Action 1.10 (Broad Course of Study) Will add funds for instructional resources for the college and career middle school electives for the new school, Granite Hills TK-8 School, in addition to providing this for Ethan A. Chase Middle School.

Action 1.11 (Staff Retention) No changes to this Action.

Action 1.12 (Inclusive Practices) Will add a new Special Education Translator position, Special Education Task Force sub-employee costs, Special Education and General Education collaboration time, collaborative master schedule development at each school to maximize staff services for all students, and Special Education Instructional Aide professional learning leaders.

Metrics: LTEL student group added to Baseline on Metrics 1.1 and 1.2.

Metrics: 1.5 and 1.6 no Outcomes were previously established, so Outcomes were added

Addition of Metric 1.18: California Science Test (CAST) Scale Score Distance from Standard (DFS) (CA School Dashboard) - DISTRICT.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Core Instruction	The District will refine and implement California State Standards-aligned units and assessments to increase student achievement as measured by 1.1, 1.2, 1.5, 1.6, 1.7, 1.8, 1.11, 1.13, 1.15, 1.16, and 1.18.	\$673,974.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.2	Professional Learning	The District will provide staff with high-quality professional learning opportunities to support the implementation of personalized learning with Universal Design for Learning to increase student achievement as measured by 1.1, 1.2, 1.5, 1.6, 1.15, 1.16, and 1.18.	\$2,282,739.00	Yes
1.3	Academic MTSS	The District will provide a personalized learning, multi-tiered system of support (MTSS) for academics to increase student achievement as measured by 1.1, 1.2, 1.5, 1.6, 1.15, and 1.16.	\$656,974.00	Yes
1.4	Instructional Support	<p>The District will increase instructional support staffing and resources to meet the personalized learning needs of students by offering full day TK and K, an alternative school of choice, and specialty programs to increase academic achievement as measured by 1.1, 1.2, 1.5, 1.6, 1.15, and 1.16.</p> <p>This Action includes LREBG funds. In 2025–26, our district will utilize unspent Learning Recovery Emergency Block Grant (LREBG) funds to support a district-run alternative school of choice, which is a critical component of our personalized learning strategy designed to address academic, attendance, and social-emotional-behavioral needs identified through our annual needs assessment and LCAP stakeholder engagement process.</p> <p>This Action directly aligns with the allowable uses of LREBG funds by taking an evidence-based approach to increase and stabilize instructional time and services for pupils through the following:</p> <p>1) Personalized Learning Pathways</p> <p>Description: Adapting instructional time and delivery to individual student needs supports student re-engagement, especially for those with chronic absenteeism or disengagement.</p> <p>Evidence-Based Rationale:</p> <p>Personalized learning has been shown to increase academic achievement, particularly for students who are behind or have experienced disrupted schooling. A RAND Corporation study (Pane et al., 2017) found that</p>	\$3,921,219.00	Yes

Action #	Title	Description	Total Funds	Contributing
		<p>students in schools implementing personalized learning strategies made greater gains in math and reading compared to peers in more traditional settings.</p> <p>Competency-based education and flexible pacing are linked to better engagement and increased student agency (AIR, 2016). These approaches help students reconnect by allowing them to see tangible progress and relevance in their learning.</p> <p>Attendance and engagement improve when students see the learning environment as tailored to their individual strengths, interests, and needs (Balfanz &amp; Byrnes, 2012).</p> <p><b>Use of LREBG Funds Justification:</b> Investing in systems and staff to design and implement personalized pathways (e.g., advisors, software platforms, diagnostic assessments, blended learning resources) meets the LREBG criteria of addressing learning recovery and supporting students facing attendance and engagement barriers.</p> <p><b>2) Flexible Scheduling and Year-Round Learning</b> Description: Offering extended learning time through intersessional programs and flexible scheduling provides students with more opportunities to recover credits, access enrichment, and receive SEL and academic support.</p> <p><b>Evidence-Based Rationale:</b> Extended learning time, when well-structured and targeted, is associated with improved academic outcomes, especially for students from historically underserved populations (Redd et al., 2012; Kidron &amp; Lindsay, 2014). Intersessional programs have been found to mitigate summer learning loss and support continuity of learning for students needing additional support (McCombs et al., 2019). Year-round and flexible models allow for timely intervention, rather than waiting for traditional semester or year-end recovery opportunities. This is</p>		

Action #	Title	Description	Total Funds	Contributing
		<p>especially important for credit-deficient students or those balancing work, caregiving, or other responsibilities (Alliance for Excellent Education, 2011).</p> <p><b>Use of LREBG Funds Justification:</b> LREBG funds can support staffing, transportation, materials, and curriculum development for expanded and intersessional learning opportunities that provide equitable access to time and support for learning recovery.</p> <p><b>3) Reduced Staff-to-Student Ratios at Alternative School Site</b> Description: Lowering class sizes and caseloads at alternative schools allows for more individualized instruction and greater access to social-emotional and academic supports.</p> <p><b>Evidence-Based Rationale:</b></p> <p>Small learning environments are especially beneficial in alternative settings. Research shows that reduced student-teacher ratios allow for stronger relationships, earlier identification of needs, and more frequent, personalized feedback (Raywid, 1994; Lehr et al., 2004).</p> <p>Intensive support models, such as those implemented in alternative or continuation schools, are more successful when staffing levels permit differentiated instruction and counseling services (Wilkerson et al., 2016).</p> <p>Relationship-centered environments have been shown to re-engage students with histories of trauma, discipline issues, or chronic absenteeism (National Dropout Prevention Center, 2015).</p> <p><b>Use of LREBG Funds Justification:</b> Funding additional staff at the alternative site ensures that students most in need of personalized and responsive services receive them, in alignment with LREBG's intent to target vulnerable student populations.</p> <p>By investing in a school model that offers voice and choice to families while expanding and stabilizing access to instructional services beyond the traditional classroom structure, the district is leveraging LREBG funds to</p>		

Action #	Title	Description	Total Funds	Contributing
		support learning recovery, equity, and sustained academic success for all students. LREBG funds being used to support this action: \$1,394,272.00.		
<b>1.5</b>	Extended Learning Time	The District will provide students with extended learning time opportunities and supports to increase academic achievement as measured by 1.1, 1.2, 1.5, 1.6, 1.15, and 1.16.	\$619,555.00	Yes
<b>1.6</b>	Administrative Support	The District will provide professional learning and resources for administrators to support the oversight of instructional implementation and improvement to increase student achievement as measured by 1.1, 1.2, 1.5, 1.6, 1.7, 1.8, 1.13, 1.15, and 1.16.	\$34,190.00	Yes
<b>1.7</b>	Parent/Guardian Support	The District will increase parent/guardian supports and resources to increase parent-school partnerships in support of student achievement as measured by 1.9.	\$40,000.00	Yes
<b>1.8</b>	Library Resources	The District will increase library resources to increase student literacy achievement as measured by 1.1 and 1.5.	\$399,771.00	Yes
<b>1.9</b>	English Learners (ELs) and Long Term English Learners (LTELs)	The District will provide increased staffing and staff professional learning in support of language acquisition in a Structured English Immersion program for ELs and LTELs to become fluent English proficient as measured by 1.1 (EL), 1.2 (EL), 1.3, 1.4, 1.8, 1.15 (EL), 1.16 (EL), and 1.17.	\$714,825.00	Yes
<b>1.10</b>	Broad Course of Study	The District will provide students with access to a broad course of study to develop students' college and career readiness as measured by 1.12 and 1.14.	\$292,810.00	Yes

Action #	Title	Description	Total Funds	Contributing
1.11	Staff Retention	The District will implement methods, including a staff induction program for new teachers, to attract and retain high quality staff to serve our students to increase student achievement as measured by 1.1, 1.2, 1.5, 1.6, and 1.10.	\$215,142.00	Yes
1.12	Inclusive Practices	The District will increase student supports for unduplicated students who receive special education services with staffing and staff professional learning to expand inclusive practices to increase student achievement as measured by 1.1 (SWD), 1.2 (SWD), 1.15 (SWD), and 1.16 (SWD).	\$1,261,837.00	Yes

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
2	Provide safe, engaging, and enriched learning environments that support the culturally diverse, social-emotional, and physical development needs of each and every student	Broad Goal

State Priorities addressed by this goal.

- Priority 3: Parental Involvement (Engagement)
- Priority 5: Pupil Engagement (Engagement)
- Priority 6: School Climate (Engagement)
- Priority 7: Course Access (Conditions of Learning)
- Priority 8: Other Pupil Outcomes (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

The goal to provide students with safe, engaging, and enriched learning environments that support the culturally diverse, social-emotional, and physical development needs of each and every student across the student population was developed at the beginning of this 3-year LCAP cycle in direct response to a detailed analysis of students engagement and school climate data, which highlighted disparities among various student groups. This goal aims to address these disparities, with a particular focus on supporting groups with lower school engagement. The development of this goal is rooted in the district's commitment to educational equity, ensuring every student has access to safe, engaging, and enriched learning environments that meet their personalized needs.

The data (CA School Dashboard 2023) used to develop the goal provided a clear snapshot of student engagement and school climates across the district, indicating 31.5% of all students were chronically absent and a suspension rate of 5.4% for all students. This data was disaggregated by student group demographics, revealing that certain groups face more significant challenges than others: socioeconomically disadvantaged students were 34.2% with chronic absenteeism and 6.1% with suspension rate, foster youth were 36.9% with chronic absenteeism and 7.6% with suspension rate, homeless youth were 46.5% with chronic absenteeism and 7.0% with suspension rate, students with disabilities were 37.6% with chronic absenteeism and 7.4% with suspension rate, and English Learners were 33.5% with chronic absenteeism and 4.3% with suspension rate. This nuanced data served as a critical evidence base for identifying priority areas for intervention and support, highlighting the need for differentiated strategies to meet the personalized support needs of the student population. Many strategic actions have been implemented during the 2023-24 school year to address attendance and social-emotional learning & behavior. Those actions resulted in improving the attendance rate to 93%, reducing chronic absenteeism by half, and reducing suspensions by 53% for the 2023-24 school year. Attendance was further improved and suspensions reduced in 2024-25, and many of these effective strategic actions are included in this goal.

The development of the goal was significantly influenced by consultations with educational partners, including students, parents, teachers, other certificated staff, classified staff, school administrators, district administrators, and bargaining unit leaders. These partners underscored the importance of a high level of student engagement and positive school climates as foundational to academic success, college and career

readiness, and lifelong learning. Their insights emphasized the need for targeted support for underperforming groups, enhanced professional learning for staff, active parent and family engagement, and the strategic allocation of resources to target the areas where they are most needed. This collaborative input ensured that the goal and its associated actions were grounded in a comprehensive understanding of the opportunities and challenges within the district.

By aligning actions with measurable outcomes, the District aims to create a transparent, accountable framework for improving student engagement and school climate outcomes. This strategic approach, informed by data and a robust process of educational partner input, is designed to ensure that all students can make growth in their school engagement and have a strong foundation for their future success.

## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Chronic Absenteeism (CA School Dashboard) - DISTRICT	2023 CA School Dashboard Chronic Absenteeism: All Students: 31.5% SED: 34.2% EL: 33.5% Foster: 36.9% Homeless: 46.5% SWD: 37.6% African American: 27.0% Asian: 19.2% Filipino: 14.3% Hispanic: 32.9% Two or More Races: 34.5% White: 29.9% LTEL: 39.8%	2024 CA School Dashboard Chronic Absenteeism: All Students: 22% SED: 24.9% EL: 21.7% Foster: 32.3% Homeless: 32.1% SWD: 26.2% African American: 23.3% Asian: 5.1% Filipino: 10.6% Hispanic: 22.8% Two or More Races: 24.6% White: 15.6% LTEL: 27.7%		2026 CA School Dashboard Chronic Absenteeism: All Students: <15% SED: <15% EL: <15% Foster: <15% Homeless: <15% SWD: <15% African American: <15% Asian: <15% Filipino: <15% Hispanic: <15% Two or More Races: <15% White: <15% LTEL: <15%	2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%) SED: -9.3 (%) EL: -11.8 (%) Foster: -4.6 (%) Homeless: -14.4 (%) SWD: -11.4 (%) African American: -3.7 (%) Asian: -14.1 (%) Filipino: -3.7 (%) Hispanic: -10.1 (%) Two or More Races: -9.9 (%) White: -14.3 (%) LTEL: -12.1 (%)
2.2	Attendance Rate from Aeries student	2023-24 Attendance Rate: 93%	2024-25 Attendance Rate: 93.6%		2026-27 Attendance Rate: >95%	2024-25 Attendance Rate: + 0.6 (%)

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	information system - DISTRICT					
2.3	Suspension (CA School Dashboard) - DISTRICT	2023 CA School Dashboard Suspension: All Students: 5.4% SED: 6.1% EL: 4.3% Foster: 7.6% Homeless: 7.0% SWD: 7.4% African American: 12.1% Asian: 6.8% Filipino: 3.0% Hispanic: 4.9% Two or More Races: 2.0% White: 5.0% LTEL: 11.9%	2024 CA School Dashboard Suspension: All Students: 2.6% SED: 2.8% EL: 2.8% Foster: 1.4% Homeless: 2.3% SWD: 2.8% African American: 6.6% Asian: 1.3% Filipino: 0% Hispanic: 2.5% Two or More Races: 3.0% White: 0.7% LTEL: 6.7%		2026 CA School Dashboard Suspension: All Students: <2.5% SED: <2.5% EL: <2.5% Foster: <2.5% Homeless: <2.5% SWD: <2.5% African American: <2.5% Asian: <2.5% Filipino: <2.5% Hispanic: <2.5% Two or More Races: <2.5% White: <2.5%	2024 CA School Dashboard Suspension: All Students: -2.8 (%) SED: -3.3 (%) EL: -1.5 (%) Foster: -6.2 (%) Homeless: -4.7 (%) SWD: -4.6 (%) African American: -5.5 (%) Asian: -5.5 (%) Filipino: -3.0 (%) Hispanic: -2.4 (%) Two or More Races: +1.0 (%) White: -4.3 (%) LTEL: -5.2 (%)
2.4	Expulsion Rate from CDE DataQuest - DISTRICT	2022-23 CDE DataQuest Expulsion Rate: All Students: 0.3% SED: 0.3% EL: 0% Foster: 1.5% Homeless: 0.6% SWD: 0.4% African American: 0% American Indian or Alaska Native: 5.9% Asian: 0% Filipino: 0%	2023-24 CDE DataQuest Expulsion Rate: All Students: 0% SED: 0% EL: 0% Foster: 0% Homeless: 0% SWD: 0% African American: 0% American Indian or Alaska Native: 0% Asian: 0%		2025-26 CDE DataQuest Expulsion Rate for All Students and student groups: <0.15%	2023-24 CDE DataQuest Expulsion Rate: All Students: -0.3 (%) SED: -0.3 (%) EL: = Foster: -1.5 (%) Homeless: -0.6 (%) SWD: -0.4 (%) African American: =

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Hispanic: 0.3% Two or More Races: 0% White: 0.3%	Filipino: 0% Hispanic: 0% Two or More Races: 0% White: 0%			American Indian or Alaska Native: -5.9 (%) Asian: = Filipino: = Hispanic: -0.3 (%) Two or More Races: = White: -0.3 (%)
2.5	California Healthy Kids Survey (CHKS) - DISTRICT	2023 CHKS Grade 5: School Connectedness: 68% Caring Adults in School: 62%  2023 CHKS Grade 7: School Connectedness: 39% Caring Adult Relationships: 44%	2024 CHKS Grade 5: School Connectedness: 70% Caring Adults in School: 67%  2024 CHKS Grade 7: School Connectedness: 40% Caring Adult Relationships: 59%		2026 CHKS Grade 5: School Connectedness: 80% Caring Adults in School: 80%  2026 CHKS Grade 7: School Connectedness: 80% Caring Adult Relationships: 80%	2024 CHKS Grade 5: School Connectedness: +2 (%) Caring Adults in School: +5 (%)  2024 CHKS Grade 7: School Connectedness: +1 (%) Caring Adult Relationships: +15 (%)
2.6	Middle School Drop-out Data (CALPADS report 1.24) - DISTRICT	2023-24 Middle School Drop-out Data: 2	2024-25 Middle School Drop-out Data: 2		2025-26 Middle School Drop-out Data: 0	2024-25 Middle School Drop-out Data: = (2)
2.7	Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT	2023: Met	2024: Met		2026: Met	Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT 2024 = (Met)

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.8	Parent & Family Engagement Local Indicator, including participation of parents of unduplicated students and students with exceptional needs (CA School Dashboard) - DISTRICT	2023: Met	2024: Met		2026: Met	Parent & Family Engagement Local Indicator (CA School Dashboard) - DISTRICT 2024 = (Met)
2.9	Chronic Absenteeism (CA School Dashboard) - SCHOOLS - Student groups with red indicators	2023 CA School Dashboard Chronic Absenteeism:  BRES African American: 33.8%  HVES White: 33.7% SWD: 38.6%  MVES EL: 48.1%  EACMS African American: 28.3%	2024 CA School Dashboard Chronic Absenteeism:  BRES African American: 32.1%  HVES White: 17.9% SWD: 31.4%  MVES EL: 9.8%  EACMS African American: 21.7%		2026 CA School Dashboard Chronic Absenteeism:  BRES African American: <15%  HVES White: <15% SWD: <15%  MVES EL: <15%  EACMS African American: <15%	2024 CA School Dashboard Chronic Absenteeism:  BRES African American: - 1.7 (%)  HVES White: -15.7 (%) SWD: -7.3 (%)  MVES EL: -38.3 (%)  EACMS African American: - 6.6 (%)  No SCHOOL Student groups in red
2.10	Suspension (CA School Dashboard) - SCHOOLS	2023 CA School Dashboard Suspension:	2024 CA School Dashboard Suspension:		2026 CA School Dashboard Suspension:	2024 CA School Dashboard Suspension:

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	- Student groups with red indicators	HVES SWD: 10.9%  EACMS All Students: 13.5% African American: 30.6% Hispanic: 12.3% EL: 13.4% SED: 14.8% SWD: 14.2%	HVES SWD: 1.0%  EACMS All Students: 6.5% African American: 14.6% Hispanic: 6.1% EL: 6.8% SED: 6.8% SWD: 5.6%		HVES SWD: <2.5%  EACMS All Students: <2.5% African American: <2.5% Hispanic: <2.5% EL: <2.5% SED: <2.5% SWD: <2.5%	HVES SWD: -9.9 (%)  EACMS All Students: -7.1 (%) African American: -16.0 (%) Hispanic: -6.2 (%) EL: -6.6 (%) SED: -8.0 (%) SWD: -8.6 (%)  No SCHOOL Student groups in red

## Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Action 2.1 (SEL-B MTSS) All elements of this action were implemented. A success was continuing the expansion of school-based mental health services as well as expanded BCBA services resulting in a 25% reduction of suspensions across the district this school year. An additional success was the implementation of MTSS SEL-B Tier 1 Character Strong lessons implemented for all students across the district.

Action 2.2 (SEL-B Professional Learning) All elements of this action were implemented. A success was continuing the training of multiple certificated and classified staff in ProAct methods for behavior de-escalation.

Action 2.3 (Extracurriculars and Enrichment) All elements of this action were implemented. A success was the implementation of new elementary art teachers thanks to Prop. 28 funding.

Action 2.4 (Instructional Technology) All elements of this action were implemented. A success was the refresh of AV IFP devices at two schools per the technology refresh cycle.

Action 2.5 (Attendance MTSS) All elements of this action were implemented. Successes included improving the districtwide attendance rate to 93.6%. Also, no schools had a student group in red for Chronic Absenteeism on the California School Dashboard (2024).

Action 2.6 (Foster Youth) All elements of this action were implemented. A success was the annual Jingle Jamboree event at each school for foster youth. We had our highest year of staff donations for student gifts.

Action 2.7 (Parent and Family Engagement) All elements of this action were implemented. A success was the refinement of the Parent Ambassador program during its second year of implementation, as well as meeting our Local Indicator for Parent & Family Engagement on the California School Dashboard (2024).

Action 2.8 (Positive Transitions) All elements of this action were implemented. A success was continuing our 5th grade welcome field trips to the EACMS to support the transition of students from grade 5 to grade 6.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 2.1 (SEL-B MTSS) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 2.2 (SEL-B Professional Learning) implemented: Difference between estimated actual expenditures and planned expenditures due to professional learning costs being less due to lower staff attendance than budgeted for. Funds transferred to 2.3 and 2.6 in support of those Actions.

Action 2.3 (Extracurriculars and Enrichment) implemented: Difference between estimated actual expenditures and planned expenditures due to staff salary increases. Funds transferred from 2.2 and 2.5 to support this increase.

Action 2.4 (Instructional Technology) implemented: Difference between estimated actual expenditures and planned expenditures due to advancing the AV IFP project for a school by one year to avoid increased project costs due to new national tariffs on imported goods. Thus, more funds were spent in this category. Funds were moved from Action 3.1 to support this project.

Action 2.5 (Attendance MTSS) implemented: Difference between estimated actual expenditures and planned expenditures due to the EACMS Student Advisor resigning mid-year and the position not being filled. Funds transferred to 1.12 and 2.3.

Action 2.6 (Foster Youth) implemented: Difference between estimated actual expenditures and planned expenditures due to staff salary increase. Funds transferred from 2.2 to support this expenditure.

Action 2.7 (Parent and Family Engagement) implemented: No material difference between estimated actual expenditures and planned expenditures.

Action 2.8 (Positive Transitions) implemented: No material difference between estimated actual expenditures and planned expenditures.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Action 2.1 (SEL-B MTSS) This Action has proven effective in improving school climates and reducing student behavioral incidents as evidenced by a reduction in suspensions by 25% during the 2024-25 school year and as evidenced by the California School Dashboard 2024 Suspension Rate (green with declined rate). This is also evidenced by the difference from Baseline on the following metrics:

2.3: 2024 CA School Dashboard Suspension: All Students: -2.8 (%)

2.4: 2023-24 CDE DataQuest Expulsion Rate: All Students: -0.3 (%)

2.5: 2024 CHKS Grade 5: School Connectedness: +2 (%), Caring Adults in School: +5 (%); 2024 CHKS Grade 7: School Connectedness: +1 (%), Caring Adult Relationships: +15 (%)

2.10: 2024 CA School Dashboard Suspension: HVES SWD: -9.9 (%); EACMS All Students: -7.1 (%), African American: -16.0 (%), Hispanic: -6.2 (%), EL: -6.6 (%), SED: -8.0 (%), SWD: -8.6 (%)

Thus, the District plans to continue implementing this Action.

Action 2.2 (SEL-B Professional Learning) This Action has proven effective in improving school climates and reducing student behavioral incidents as evidenced by a reduction in suspensions by 25% during the 2024-25 school year and as evidenced by the California School Dashboard 2024 Suspension Rate (green with declined rate). This is also evidenced by the difference from Baseline on the following metrics:

2.3: 2024 CA School Dashboard Suspension: All Students: -2.8 (%)

2.4: 2023-24 CDE DataQuest Expulsion Rate: All Students: -0.3 (%)

2.5: 2024 CHKS Grade 5: School Connectedness: +2 (%), Caring Adults in School: +5 (%); 2024 CHKS Grade 7: School Connectedness: +1 (%), Caring Adult Relationships: +15 (%)

2.10: 2024 CA School Dashboard Suspension: HVES SWD: -9.9 (%); EACMS All Students: -7.1 (%), African American: -16.0 (%), Hispanic: -6.2 (%), EL: -6.6 (%), SED: -8.0 (%), SWD: -8.6 (%) No SCHOOL Student groups in red.

Thus, the District plans to continue implementing this Action.

Action 2.3 (Extracurriculars and Enrichment) This Action has proven effective in improving school climates as evidenced by a reduction in suspensions by 25% during the 2024-25 school year and as evidenced by the California School Dashboard 2024 Suspension Rate (green with declined rate). This is also evidenced by the difference from Baseline on the following metrics:

2.1: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

2.2: 2024-25 Attendance Rate: + 0.6 (%)

2.7: Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT 2024 =

2.9: 2024 CA School Dashboard Chronic Absenteeism: BRES African American: -1.7 (%); HVES White: -15.7 (%), SWD: -7.3 (%); MVES EL: -38.3 (%); EACMS African American: -6.6 (%); No SCHOOL Student groups in red.

Thus, the District plans to continue implementing this Action.

Action 2.4 (Instructional Technology) This Action has proven effective in improving school climates as evidenced by a reduction in suspensions by 25% during the 2024-25 school year as well as an increase in the student attendance rate over the course of the past three years, a reduction of chronic absentee cases in 2024-25, and the California School Dashboard 2024 Attendance Rate (yellow with declined rate). This is also evidenced by the difference from Baseline on the following metrics:

2.1: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

2.2: 2024-25 Attendance Rate: + 0.6 (%)

2.7: Access to a Broad Course of Study Local Indicator (CA School Dashboard) - DISTRICT 2024 =

2.9: 2024 CA School Dashboard Chronic Absenteeism: BRES African American: -1.7 (%); HVES White: -15.7 (%), SWD: -7.3 (%); MVES EL: -38.3 (%); EACMS African American: -6.6 (%); No SCHOOL Student groups in red.

Thus, the District plans to continue implementing this Action.

Action 2.5 (Attendance MTSS) This Action has proven effective in improving student attendance as evidenced by an increase in the student attendance rate over the course of the past three years, a reduction of chronic absentee cases in 2024-25, and the California School Dashboard 2024 Attendance Rate (yellow with declined rate). This is also evidenced by the difference from Baseline on the following metrics:

2.1: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

2.2: 2024-25 Attendance Rate: + 0.6 (%)

2.9: 2024 CA School Dashboard Chronic Absenteeism: BRES African American: -1.7 (%); HVES White: -15.7 (%), SWD: -7.3 (%); MVES EL: -38.3 (%); EACMS African American: -6.6 (%); No SCHOOL Student groups in red.

Thus, the District plans to continue implementing this Action.

Action 2.6 (Foster Youth) This Action has proven effective in improving student attendance for Foster Youth as evidenced by an increase in the Foster Youth student attendance rate over the course of the past three years, as well as a reduction in suspensions of Foster Youth during 2024-25. This is also evidenced by the difference from Baseline on the following metrics:

2.1: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

2.3: 2024 CA School Dashboard Suspension: All Students: -2.8 (%)

Thus, the District plans to continue implementing this Action.

Action 2.7 (Parent and Family Engagement) This Action has proven effective in increasing parent engagement as evidenced by "met" on the Local Indicator for Parent & Family Engagement on the California School Dashboard (2024). This is also evidenced by the difference from Baseline on the following metric:

2.8: Parent & Family Engagement Local Indicator (CA School Dashboard) - DISTRICT 2024 =

Thus, the District plans to continue implementing this Action.

Action 2.8 (Positive Transitions) This Action has proven effective in improving school climates as evidenced by a reduction in suspensions by 25% during the 2024-25 school year as well as an increase in the student attendance rate over the course of the past three years, a reduction of chronic absentee cases in 2024-25, and the California School Dashboard 2024 Attendance Rate (yellow with declined rate). This is also evidenced by the difference from Baseline on the following metrics:

2.1: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

2.5: 2024 CHKS Grade 5: School Connectedness: +2 (%), Caring Adults in School: +5 (%); 2024 CHKS Grade 7: School Connectedness: +1 (%), Caring Adult Relationships: +15 (%)

2.6: 2024-25 Middle School Drop-out Data: =

2.9: 2024 CA School Dashboard Chronic Absenteeism: BRES African American: -1.7 (%); HVES White: -15.7 (%), SWD: -7.3 (%); MVES EL: -38.3 (%); EACMS African American: -6.6 (%); No SCHOOL Student groups in red.

Thus, the District plans to continue implementing this Action.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Action 2.1 (SEL-B MTSS) Addition of a school counselor and an increase in the contract for School-Based Mental Health Therapist services for the new school, Granite Hills TK-8 School, to open in August 2025. Addition of six contracted Registered Behavior Technicians as Tier 3 intervention support for students with behavioral support needs across all schools.

Action 2.2 (SEL-B Professional Learning) No changes to this Action.

Action 2.3 (Extracurriculars and Enrichment) Addition of increase to stipends to expand clubs and sports for students at the new school, Granite Hills TK-8 School, to open in August 2025. Addition of VAPA teacher for the new school (Prop 28). Provide after school sports opportunities for the middle school students at the new school.

Action 2.4 (Instructional Technology) Expand the IT Technician part-time position to a full-time position due to the need for more staff to support the new school. Also, add the strategy of applying time limits to student access to their school-issued take-home technology devices (Chromebooks) by blocking access 10:00PM - 6:00AM nightly.

Action 2.5 (Attendance MTSS) No changes to this Action.

Action 2.6 (Foster Youth) No changes to this Action.

Action 2.7 (Parent and Family Engagement) No changes to this Action.

Action 2.8 (Positive Transitions) No changes to this Action.

Metrics: LTEL student group added to Baseline on Metrics 2.1 and 2.3.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
2.1	SEL-B MTSS	The District will provide a culturally responsive, multi-tiered system of support (MTSS) for students' social-emotional learning and behavior (SEL-B), including mental health, to improve student behavior as measured by 2.3, 2.4, 2.5, and 2.10.	\$2,188,237.00	Yes
2.2	SEL-B Professional Learning	The district will provide staff with high-quality professional learning opportunities for staff to support and improve students' social-emotional learning and behavior, as measured by 2.3, 2.4, 2.5, and 2.10.	\$80,000.00	Yes
2.3	Extracurriculars and Enrichment	The District will expand access to engaging curricular, extracurricular, and enrichment opportunities for students to increase student engagement in school as measured by 2.1, 2.2, 2.7, and 2.9.	\$3,072,392.00	Yes
2.4	Instructional Technology	The District will close the "Digital Divide" by providing students access to instructional technology devices and internet connectivity to increase student engagement in school as measured by 2.1, 2.2, 2.7, and 2.9.	\$1,568,536.00	Yes

Action #	Title	Description	Total Funds	Contributing
<b>2.5</b>	Attendance MTSS	The District will provide a comprehensive multi-tiered system of support (MTSS) for student attendance to increase student engagement in school as measured by 2.1, 2.2, and 2.9.	\$186,776.00	Yes
<b>2.6</b>	Foster Youth	The District will provide strategic support and resources for Foster Youth to increase student engagement in school and improve behavior as measured by 2.1 and 2.3.	\$133,657.00	Yes
<b>2.7</b>	Parent & Family Engagement	The District will provide parent/guardian and family engagement opportunities and refine parent communication to increase parent and family engagement in schools as measured by 2.8.	\$908,620.00	Yes
<b>2.8</b>	Positive Transitions	The District will offer staff vertical alignment articulation and student welcome events between grade spans to support positive student transitions to new school environments as measured by 2.1, 2.5, 2.6, and 2.9.	\$17,000.00	Yes

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
3	Provide physically safe and well-maintained facilities that support the health and safety of all students	Broad Goal

State Priorities addressed by this goal.

- Priority 1: Basic (Conditions of Learning)
- Priority 5: Pupil Engagement (Engagement)
- Priority 6: School Climate (Engagement)

An explanation of why the LEA has developed this goal.

The goal to provide students with physically safe and well-maintained facilities that support the health and safety of all students was developed in direct response to a detailed analysis of basic conditions, school climate, and student engagement data. The development of this goal is rooted in the district's commitment to educational equity, ensuring every student has access to safe and well-maintained facilities that meet their health and safety needs.

The data used to develop the goal provided a clear snapshot of basic conditions, school climates, and student engagement across the district, indicating that per the California Healthy Kids Survey 2023, 72% of 5th grade students feel safe at school and only 39% of 7th grade students feel safe at school. This data served as a critical evidence base for identifying priority areas for support, highlighting the need for differentiated strategies to meet the needs of each of our school communities across the district.

The development of the goal was significantly influenced by consultations with educational partners, including students, parents, teachers, other certificated staff, classified staff, school administrators, district administrators, and bargaining unit leaders. These partners underscored the importance of safe and positive school climates as foundational to academic success, college and career readiness, and lifelong learning. Their insights emphasized the need for targeted support, staff, and the strategic allocation of resources to target the areas where they are most needed. This collaborative input ensured that the goal and its associated actions were grounded in a comprehensive understanding of the opportunities and challenges within the district.

By aligning actions with measurable outcomes, the District aims to create a transparent, accountable framework for school safety and school climate outcomes. This strategic approach, informed by data and a robust process of educational partner input, is designed to ensure that all students can feel safe at school, so they can engage in school and learn to have a strong foundation for their future success.

## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	California Healthy Kids Survey (CHKS) - DISTRICT	2023 CHKS Grade 5 Feel Safe at School: 72%  2023 CHKS Grade 7 School Perceived as Safe: 39%	2024 CHKS Grade 5 Feel Safe at School: 72%  2024 CHKS Grade 7 School Perceived as Safe: 41%		2026 CHKS Grade 5 Feel Safe at School: 80%  2026 CHKS Grade 7 School Perceived as Safe: 80%	2024 CHKS Grade 5 Feel Safe at School: =  2024 CHKS Grade 7 School Perceived as Safe: +2 (%)
3.2	SARC Facilities Inspection Tool (FIT) Reports - SCHOOLS	2022-23 SARC FIT Reports BRES: GOOD HVES: GOOD MVES: GOOD RES: GOOD EACMS: GOOD (Note: SARCs are always dated one year behind)	2023-24 SARC FIT Reports BRES: GOOD HVES: GOOD MVES: GOOD RES: GOOD EACMS: GOOD HIA: GOOD (Note: SARCs are always dated one year behind)		2025-26 SARC FIT Reports BRES: GOOD HVES: GOOD MVES: GOOD RES: GOOD EACMS: GOOD HIA: GOOD (Note: SARCs are always dated one year behind)	2023-24 SARC FIT Reports BRES: = HVES: = MVES: = RES: = EACMS: = HIA: = (Note: SARCs are always dated one year behind)
3.3	Completed Facilities Maintenance Work Orders - DISTRICT	2023-24: Completed Work Orders: 3,156	2024-25: Completed Work Orders (as of June 2, 205): 3,147		2026-27 Completed Work Orders: 2,000	2024-25: Completed Work Orders (as of June 2, 205): -9 compared to baseline, but well over 3,000 completed work orders this year
3.4	CA School Dashboard Chronic Absenteeism - DISTRICT	2023 CA School Dashboard Chronic Absenteeism: All Students: 31.5% SED: 34.2% EL: 33.5%	2024 CA School Dashboard Chronic Absenteeism: All Students: 22% SED: 24.9%		2026 CA School Dashboard Chronic Absenteeism: All Students: <15% SED: <15%	2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Foster: 36.9% Homeless: 46.5% SWD: 37.6% African American: 27.0% Asian: 19.2% Filipino: 14.3% Hispanic: 32.9% Two or More Races: 34.5% White: 29.9% LTEL: 39.8%	EL: 21.7% Foster: 32.3% Homeless: 32.1% SWD: 26.2% African American: 23.3% Asian: 5.1% Filipino: 10.6% Hispanic: 22.8% Two or More Races: 24.6% White: 15.6% LTEL: 27.7%		EL: <15% Foster: <15% Homeless: <15% SWD: <15% African American: <15% Asian: <15% Filipino: <15% Hispanic: <15% Two or More Races: <15% White: <15% LTEL:<15%	SED: -9.3 (%) EL: -11.8 (%) Foster: -4.6 (%) Homeless: -14.4 (%) SWD: -11.4 (%) African American: -3.7 (%) Asian: -14.1 (%) Filipino: -3.7 (%) Hispanic: -10.1 (%) Two or More Races: -9.9 (%) White: -14.3 (%) LTEL: -12.1 (%)
3.5	Attendance Rate from Aeries student information system	2023-24 Attendance Rate: 93%	2024-25 Attendance Rate: 93.6%		2026-27 Attendance Rate: >95%	2024-25 Attendance Rate: +0.6 (%)

## Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Action 3.1 (Facilities) All elements of this action were implemented. A success was completion of the new school, Granite Hills TK-8 School, opening August 2025.

Action 3.2 (Safety) All elements of this action were implemented. A success was the ongoing partnership with Menifee PD for our district's School Resource Officer (SRO).

Action 3.3 (Health) All elements of this action were implemented. A success was the addition of a credentialed School Nurse in support of our district's enrollment growth and ELOP program.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 3.1 (Facilities) implemented: Difference between estimated actual expenditures and planned expenditures due to some facilities projects being delayed due to the construction of the new school, Granite Hills TK-8 School, being the main facilities priority. Funds transferred to 2.4.

Action 3.2 (Safety) implemented: Difference between estimated actual expenditures and planned expenditures due to Noon Duty Supervisor staff costs being less than anticipated. Funds transferred to 1.4.

Action 3.3 (Health) implemented: Difference between estimated actual expenditures and planned expenditures due to an unfilled LVN position for a portion of the school year. Funds transferred to 1.4.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Action 3.1 (Facilities) This Action has proven effective in improving facilities as evidenced by the difference from Baseline on the following metrics:

3.2: 2023-24 SARC FIT Reports: BRES: =; HVES: =; MVES: =; RES: =; EACMS: =; HIA: =

3.3: 2024-25: Completed Work Orders (as of June 2, 205): -9 compared to baseline, but well over 3,000 completed work orders this year  
Thus, the District plans to continue implementing this Action.

Action 3.2 (Safety) This Action has proven effective in improving school climates as evidenced by the increase in the student attendance rate over the course of the past three years and the California School Dashboard 2024 Chronic Absenteeism Rate (yellow with declined rate); when students feel safe at school they are more apt to be present at school. This is also evidenced by the difference from Baseline on the following metrics.

3.1: 2024 CHKS Grade 5 Feel Safe at School: =; 2024 CHKS Grade 7 School Perceived as Safe: +2 (%)

3.4: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

3.5: 2024-25 Attendance Rate: +0.6 (%)

Thus, the District plans to continue implementing this Action.

Action 3.3 (Health) This Action has proven effective in improving school climates as evidenced by the increase in the student attendance rate over the course of the past three years and the California School Dashboard 2024 Chronic Absenteeism Rate (yellow with declined rate); when students are healthy they are more apt to be present at school. This is also evidenced by the difference from Baseline on the following metrics:

3.4: 2024 CA School Dashboard Chronic Absenteeism: All Students: -9.5 (%)

3.5: 2024-25 Attendance Rate: +0.6 (%)

Thus, the District plans to continue implementing this Action.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Action 3.1 (Facilities) Addition of staff extra duty pay for summer time set up of the new school, Granite Hills TK-8 School, to open in August 2025.

Action 3.2 (Safety) Addition of 5 full-time elementary campus supervisors, one for each elementary school and one for Granite Hills TK-8 School. Also, the addition of a digital hall pass program for EACMS and GHS.

Action 3.3 (Health) No changes to this Action.

Metrics: LTEL student group added to Baseline on Metric 3.4.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Facilities	The District will engage in modernization, equity, and growth improvements of identified facilities to increase campus safety as measured by 3.2 and 3.3.	\$181,271.00	Yes
3.2	Safety	The District will provide a physically safe learning environment for all students with increased staffing, staff professional learning, and resources to increase campus safety as measured by 3.1, 3.4, and 3.5.	\$1,733,268.00	Yes
3.3	Health	The District will provide additional supports, staff, and resources to improve student health as measured by 3.4 and 3.5.	\$114,320.00	Yes

# Goals and Actions

## Goal

Goal #	Description	Type of Goal
4	<p>Hillside Innovation Academy will increase academic achievement in ELA and Math with a focus on the following student groups, English Learners and Students with Disabilities.</p> <p>Additionally, due to this school being an alternative school of choice with only three years of existence as a school in the district, and further due to it being a small school, initial staffing of the school in 2022-23 had 15.6% of staff teaching out of field (per 2022-23 CDE TAMO report). Staffing has been refined with staffing changes as of the 2024-25 school year to increase the percentage of staff teaching in-field.</p>	Equity Multiplier Focus Goal

State Priorities addressed by this goal.

Priority 4: Pupil Achievement (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

The goal to provide Hillside Innovation Academy (HIA) students with support to increase their academic achievement was developed in direct response to a detailed analysis of academic performance data, which highlighted disparities in achievement among various student groups. This goal aims to address these disparities, with a particular focus on supporting underperforming groups. The development of this goal is rooted in the school's commitment to educational equity, ensuring every student has access to high-quality learning experiences and opportunities that prepare them for future academic and life success.

The data used to develop the goal provided a clear snapshot of ELA and Math proficiency at Hillside Innovation Academy, indicating an average distance of 20.7 points from standard for all students in ELA and 87.2 points from standard for all students in Math. This data was disaggregated by student group demographics, revealing that certain groups face more significant challenges than others: socioeconomically disadvantaged students were 32.3 points below the standard in ELA and 94 points below in Math, students with disabilities were 81.8 points below in the standard in ELA and 135.3 points in Math, and English Learners were 69.2 points below the standard in ELA and 110.7 points below in Math. This nuanced data served as a critical evidence base for identifying priority areas for intervention and support, highlighting the need for differentiated strategies to meet the personalized learning needs of the student population.

The development of the goal was significantly influenced by consultations with educational partners, including students, parents, teachers, other certificated staff, classified staff, the school administrator, district administrators, and bargaining unit leaders. These partners underscored the importance of ELA and Math proficiency as foundational to academic success, college and career readiness, and lifelong learning. Their insights emphasized the need for targeted support for underperforming groups, enhanced professional learning for staff, active parent and family engagement, and the strategic allocation of resources to target the areas where they are most needed. This collaborative input ensured that the goal and its associated actions were grounded in a comprehensive understanding of the opportunities

and challenges within the school as an Alternative School of Choice serving students across the entire district in grades TK-8. The school has a high percentage of socio-economically disadvantaged students and low stability rates for enrollment, which made it eligible for Equity Multiplier Funds and thus the need and opportunity for this LCAP goal.

By aligning actions with measurable outcomes, the District and HIA aim to create a transparent, accountable framework for improving academic achievement outcomes. This strategic approach, informed by data and a robust process of educational partner input, is designed to ensure that all HIA students can make growth, achieve in their academics, and have a strong foundation for their future success.

## Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	CAASPP ELA Scale Score DFS (CA School Dashboard)	2023 CA School Dashboard ELA DFS Status: All Students: -20.7 SED: -32.3 EL: -69.2 SWD: -81.8 Foster: not reported Homeless: not reported	2024 CA School Dashboard ELA DFS Status: All Students: -22.8 SED: -29.6 EL: not reported SWD: -76.1 Foster: not reported Homeless: not reported LTEL: not reported		2026 CA School Dashboard ELA DFS Status: All Students: 0 Hispanic: 0 EL: 0 Foster: 0 SED: 0 SWD: 0	2024 CA School Dashboard ELA DFS Status: All Students: -2.1 SED: +2.7 EL: not reported SWD: +5.7 Foster: not reported Homeless: not reported LTEL: not reported
4.2	CAASPP Math Scale Score DFS (CA School Dashboard)	2023 CA School Dashboard Math DFS Status: All Students: -87.2 SED: -94 EL: -110.7 SWD: -135.3 Foster: not reported Homeless: not reported	2024 CA School Dashboard Math DFS Status: All Students: -77.8 SED: -84 EL: not reported SWD: -120.3 Foster: not reported Homeless: not reported LTEL: not reported		2026 CA School Dashboard Math DFS Status: All Students: 0 Hispanic: 0 EL: 0 Foster: 0 SED: 0 SWD: 0	2024 CA School Dashboard Math DFS Status: All Students: +9.4 SED: +10.0 EL: not reported SWD: +15.0 Foster: not reported Homeless: not reported LTEL: not reported

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.3	iReady Reading % of students on or above level - DISTRICT	2023-24 iReady Reading Diagnostic 3 (Spring 2024)--as of June 3, 2024  All Students: 48 EL: 30 SWD: 37	2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: 55 EL: 48 SWD: 32		2026-27 iReady Reading Diagnostic 3  All Students: 70 EL: 70 SWD: 70	2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: +7 (%) EL: +18 (%) SWD: -5 (%)
4.4	iReady Math % of students on or above level - DISTRICT	2023-24 iReady Math Diagnostic 3 (Spring 2024)--as of June 3, 2024  All Students: 33 EL: 19 SWD: 27	2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: 43 EL: 33 SWD: 18		2026-27 iReady Math Diagnostic 3  All Students: 70 EL: 70 SWD: 70	2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025  All Students: +10 (%) EL: +14 (%) SWD: -9 (%)

## Goal Analysis [2024-25]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Action 4.1 (HIA EL Support Staff) All elements of this action were implemented. A success was the achievement of ELs on the mid-year iReady Diagnostic in Reading and Math.

Action 4.2 (HIA SWD Support Staff) All elements of this action were implemented. A success was the achievement of SWDs on the mid-year iReady Diagnostic in Reading and Math.

Action 4.3 (HIA Class Size) All elements of this action were implemented. A success was being able to keep class sizes small to allow for enrollment growth across the school throughout the school year.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Action 4.1 (HIA EL Support Staff) implemented: No material difference between estimated and actual expenditures and planned expenditures.

Action 4.2 (HIA SWD Support Staff) implemented: No material difference between estimated and actual expenditures and planned expenditures.

Action 4.3 (HIA Class Size) implemented: No material difference between estimated and actual expenditures and planned expenditures.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Action 4.1 (HIA EL Support Staff) This Action has proven effective in improving the student achievement of ELs as evidenced by iReady Diagnostic Reading and Math data as noted in the difference from Baseline data for metrics 4.3 and 4.4:

4.1: 2024 CA School Dashboard ELA DFS Status: EL: not reported due to sample size being too small

4.2: 2024 CA School Dashboard Math DFS Status: EL: not reported due to sample size being too small

4.3: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 EL: +18 (%)

4.4: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 EL: +14 (%)

Thus, the District plans to continue implementing this Action.

Action 4.2 (HIA SWD Support Staff) This Action has proven effective in improving the student achievement of SWDs as evidenced by the difference from Baseline data for metrics 4.1 and 4.2:

4.1: 2024 CA School Dashboard ELA DFS Status: SWD: +5.7

4.2: 2024 CA School Dashboard Math DFS Status: SWD: +15.0

4.3: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 SWD: -5 (%)

4.4: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 SWD: -9 (%)

Thus, the District plans to continue implementing this Action.

Action 4.3 (HIA Class Size) This Action has proven effective in improving student achievement as evidenced by the difference from Baseline on the following metrics:

4.1: 2024 CA School Dashboard ELA DFS Status: All Students: -2.1

4.2: 2024 CA School Dashboard Math DFS Status: All Students: +9.4

4.3: 2024-25 iReady Reading Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +7 (%)

4.4: 2024-25 iReady Math Diagnostic 3 (Spring 2025)--as of June 2, 2025 All Students: +10 (%)

Thus, the District plans to continue implementing this Action.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Action 4.1 (HIA EL Support Staff) Changes to this Action are the addition of metrics: iReady Reading Diagnostic (4.3 EL) and iReady Math (4.4 EL) Diagnostic.

Action 4.2 (HIA SWD Support Staff) Changes to this Action are the addition of metrics: iReady Reading Diagnostic (4.3 SWD) and iReady Math (4.4 SWD) Diagnostic.

Action 4.3 (HIA Class Size) Changes to this Action are the addition of metrics: iReady Reading Diagnostic (4.3) and iReady Math (4.4) Diagnostic.

Metrics 4.3 and 4.3 were added to this goal.

**A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.**

## Actions

Action #	Title	Description	Total Funds	Contributing
4.1	HIA EL Support Staff	The District will provide additional instructional staff to Hillside Innovation Academy (HIA) to increase the academic achievement of English Learner (EL) students as measured by 4.1 (EL), 4.2 (EL), 4.3 (EL), and 4.4 (EL).	\$36,000.00	No
4.2	HIA SWD Support Staff	The District will provide additional instructional staff to Hillside Innovation Academy (HIA) to increase the academic achievement of Students with Disabilities (SWD) as measured by 4.1 (SWD), 4.2 (SWD), 4.3 (SWD), and 4.4 (SWD).	\$50,000.00	No
4.3	HIA Class Size	The District will support having additional instructional staff at Hillside Innovation Academy (HIA) to keep class sizes smaller to meet the personalized learning needs of students to increase the academic achievement of students as measured by 4.1, 4.2, 4.3, and 4.4.	\$180,264.00	No

# Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2025-26]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$\$14,713,736.00	\$1,616,346.00

## Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
28.619%	0.000%	\$0.00	28.619%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

## Required Descriptions

### LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.1	<b>Action:</b> Core Instruction  <b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the	To address the identified need(s): -focus on improving first, best instruction with use of core materials across the curriculum, including engagement in a curriculum adoption process for: elementary social studies materials, elementary science materials, and middle school science materials -investment in high-quality digital, supplemental instructional resources for supporting the development of students' schema, background knowledge, and comprehension	This action will be measured by the metric(s) identified in the action description.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-RSD was identified for DA partially due to ELA and Math academic achievement in the red for EL, Foster, and SWD student groups (no longer identified DA as of Jan. 2025)</li> <li>-EACMS was previously identified for CSI partially due to ELA academic achievement of EL and SWD student groups &amp; Math academic achievement of All students, as well as Hispanic, EL, SED, and SWD student groups (EACMS no longer identified as CSI as of Jan. 2025)</li> <li>-EACMS had the EL and LTEL student groups in the red for ELA (CA School Dashboard 2024) and LTEL and SWD student groups in red for Math (CA School Dashboard 2024)</li> <li>-BRES had the SWD student group in red for ELA achievement (CA School Dashboard 2023) (CA School Dashboard 2024) and in red for Math (CA School Dashboard 2024)</li> <li>-HVES had the EL student group in the red for ELA achievement (CA School Dashboard 2023) and SWD student group in the red for ELA and Math achievement (CA School Dashboard 2024)</li> <li>-RES had the SWD student group in the red for ELA achievement (CA School Dashboard 2023)</li> <li>-there was inconsistent use of core instructional materials across the core curriculum across schools and classrooms</li> <li>-there was inconsistent instruction in social studies and science, which limits students' vocabulary, background knowledge, and</li> </ul>	<p>-invest in Universal Design for Learning (UDL) lesson design days for teachers as part of our multi-year implementation plan</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing first-best instruction systematically across the district with high-quality instructional materials, lesson design, and lesson delivery with a focus on personalized learning delivered with Universal Design for Learning methods. Absent the LCFF Supplemental and Concentration funding associated with this action/service, there would be no development of UDL lessons across core content areas focused on personalized learning methods to support unduplicated students' needs.</p>	

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>comprehension across schools and classrooms</p> <p>-there was inconsistent lesson design across schools and classrooms</p> <p><b>Scope:</b> LEA-wide</p>		
1.2	<p><b>Action:</b> Professional Learning</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified: -RSD was identified for DA partially due to ELA and Math academic achievement in the red for EL, Foster, and SWD student groups (no longer identified DA as of Jan. 2025) -EACMS was previously identified for CSI partially due to ELA academic achievement of EL and SWD student groups &amp; Math academic achievement of All students, as well as Hispanic, EL, SED, and SWD student groups (EACMS no longer identified as CSI as of Jan. 2025) -EACMS had the EL and LTEL student groups in the red for ELA (CA School Dashboard)</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-focus on improving first, best instruction with investment in instructional coaches to provide professional learning for teachers</li> <li>-provide PLC time for teachers, and during school PLCs in which assessment data from the following assessments, iReady Diagnostic (BOY, MOY) and Performance Tasks, are being analyzed by grade level teams, ensure data analysis and strategy development specific to ELs, Foster Youth, and SWDs.</li> <li>-invest in Universal Design for Learning (UDL) professional learning</li> <li>-continue to provide Orton Gillingham professional learning opportunities for teachers and instructional aides</li> <li>-offer school-based and district-wide math professional learning sessions</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing staff with professional learning in first-best instruction for system-wide implementation.</p> <p>Absent the LCFF Supplemental and Concentration</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>2024) and LTEL and SWD student groups in red for Math (CA School Dashboard 2024)</p> <p>-BRES had the SWD student group in red for ELA achievement (CA School Dashboard 2023) (CA School Dashboard 2024) and in red for Math (CA School Dashboard 2024)</p> <p>-HVES had the EL student group in the red for ELA achievement (CA School Dashboard 2023) and SWD student group in the red for ELA and Math achievement (CA School Dashboard 2024)</p> <p>-RES had the SWD student group in the red for ELA achievement (CA School Dashboard 2023)</p> <p>-there was inconsistent use of core instructional materials across the core curriculum across schools and classrooms</p> <p>-there was inconsistent implementation of literacy methods across the curriculum which limits students' vocabulary, background knowledge, and comprehension across schools and classrooms</p> <p>-there was inconsistent lesson design across schools and classrooms</p> <p>-math achievement growth was limited at the middle school level</p> <p><b>Scope:</b> LEA-wide</p>	<p>funding associated with this action/service, the District would not be able to provide site-based instructional coaches to support the professional learning needs of teachers, nor the Professional Learning Community teacher collaboration time to review student achievement data and adjust instruction accordingly. Teachers would have minimal professional learning opportunities and would work more isolated without professional time for collaboration about student achievement and instruction. All other elements of the action/service would likely not be offered as a part of base services.</p>	
1.3	<p><b>Action:</b> Academic MTSS</p> <p><b>Need:</b></p>	<p>To address the identified need(s):</p> <p>-ensure assessment of all students with a district-wide schedule of summative assessments and an accountability system for implementation and analysis of data to inform instruction</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-RSD was identified for DA partially due to ELA and Math academic achievement in the red for EL, Foster, and SWD student groups (no longer identified DA as of Jan. 2025)</li> <li>-EACMS was previously identified for CSI partially due to ELA academic achievement of EL and SWD student groups &amp; Math academic achievement of All students, as well as Hispanic, EL, SED, and SWD student groups (EACMS no longer identified as CSI as of Jan. 2025)</li> <li>-EACMS had the EL and LTEL student groups in the red for ELA (CA School Dashboard 2024) and LTEL and SWD student groups in red for Math (CA School Dashboard 2024)</li> <li>-BRES had the SWD student group in red for ELA achievement (CA School Dashboard 2023) (CA School Dashboard 2024) and in red for Math (CA School Dashboard 2024)</li> <li>-HVES had the EL student group in the red for ELA achievement (CA School Dashboard 2023) and SWD student group in the red for ELA and Math achievement (CA School Dashboard 2024)</li> <li>-RES had the SWD student group in the red for ELA achievement (CA School Dashboard 2023)</li> </ul>	<p>-offer an array of methods, programs, and resources for activating student voice and choice in their learning</p> <p>-implement academic goal-setting for all students across all schools in the district</p> <p>-focus on UDL lesson design and implementation for first best instruction (Tier 1)</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing first-best instruction systematically across the district with high-quality instructional materials, lesson design, and lesson delivery with a focus on personalized learning delivered with Universal Design for Learning methods, as well as Tier 2 and 3 academic supports. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide the opportunities for personalized learning and supports.</p>	

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>-there was inconsistent implementation of personalized learning instructional methods and supports across schools and classrooms</p> <p>-student voice and choice with learning, particularly in middle school, was inconsistently implemented</p> <p><b>Scope:</b> LEA-wide</p>		
1.4	<p><b>Action:</b> Instructional Support</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-inconsistent implementation of personalized learning instructional methods and supports across schools and classrooms</li> <li>-limited time and staff to fully support the personalized learning needs of unduplicated students</li> <li>-a need for alternative options to a traditional middle school environment, since students have a wide range of learning and SEL-B needs</li> </ul>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-implement The Leader in Me or AVID at elementary schools and the middle school for schoolwide instructional consistency</li> <li>-offer an array of methods, programs, and resources for personalizing student learning</li> <li>-offer full day TK and K beyond the state minimum of half-day to increase instructional time</li> <li>-implement master scheduling of instructional aides for Tier 2, inclusive instructional support, which maximizes time and human resources</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing Tier 2 and 3 academic supports for students with systematic and strategic use of support staff to increase small, flexible grouping support for academic achievement. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide schools with funds for supporting site-based schoolwide initiatives, such</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p><b>Scope:</b> LEA-wide</p>	<p>as The Leader in Me and AVID. Those programs promote schoolwide agreements for culture, teaching, and learning and thus support student success; however, the programs would most likely not be implemented without LCFF Supplemental and Concentration funding, which could result in less unified school cultures and practices. Further, without LCFF funding, the district would need to decrease instructional time for TK and K to the state minimum half-day, and decreased instructional time would be limiting to unduplicated students.</p>	
1.5	<p><b>Action:</b> Extended Learning Time</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified: -limited community resources and student access to tutoring and enrichment outside the school day due to rural environment, unincorporated city (Menifee and Perris) areas of district, Highway 74 cutting through middle of district</p> <p><b>Scope:</b></p>	<p>To address the identified need(s): -continue to offer an open-access Summer Learning Program -offer after school tutoring and Saturday enrichment learning opportunities</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with additional learning time and enrichment opportunities in the school setting. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would greatly reduce the offering of extended learning time opportunities, and would only include elementary grade students, and not middle school students, for summer school per ELOP funding. That would be limiting to middle school unduplicated pupils.</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	LEA-wide		
1.6	<p><b>Action:</b> Administrative Support</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified:            -inconsistent implementation of personalized learning instructional methods and use of core curriculum across schools and classrooms            -RSD was identified for DA partially due to ELA and Math academic achievement in the red for EL, Foster, and SWD student groups (no longer identified DA as of Jan. 2025)            -EACMS was previously identified for CSI partially due to ELA academic achievement of EL and SWD student groups &amp; Math academic achievement of All students, as well as Hispanic, EL, SED, and SWD student groups (EACMS no longer identified as CSI as of Jan. 2025)            -EACMS had the EL and LTEL student groups in the red for ELA (CA School Dashboard 2024) and LTEL and SWD student groups in red for Math (CA School Dashboard 2024)            -BRES had the SWD student group in red for ELA achievement (CA School Dashboard</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-Provide resources and tools for the administrative team to use to monitor the implementation of the instructional program to ensure systematic methods for accountability and improvement</li> <li>-Provide professional learning for the entire administrative team on leadership and systems development to increase academic achievement</li> <li>-Provide professional learning for the EACMS administrative team on leadership and systems development, including EACMS CSI &amp; RSD DA technical support from RCOE with a leader consultant to support the EACMS CSI Team in systems change and implementation to increase academic achievement</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by monitoring systematic implementation of Tier 1-3 instructional methods across all classrooms. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide the DigiCoach tool for site administrators to use as a tool during classroom walk-throughs to provide teachers systemized, and constructive feedback about their instruction and classroom environment. Site administrators could give feedback with other methods, but it would be less systematized across schools and the district which could negatively impact student achievement.</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>2023) (CA School Dashboard 2024) and in red for Math (CA School Dashboard 2024)</p> <p>-HVES had the EL student group in the red for ELA achievement (CA School Dashboard 2023) and SWD student group in the red for ELA and Math achievement (CA School Dashboard 2024)</p> <p>-RES had the SWD student group in the red for ELA achievement (CA School Dashboard 2023)</p> <p><b>Scope:</b> LEA-wide</p>		
1.7	<p><b>Action:</b> Parent/Guardian Support</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified: -parents and families need a variety of opportunities to engage in schools, with a wide array of activities, times, and methods (in person, virtual, or hybrid)</p> <p><b>Scope:</b></p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-offer Triple P parenting classes in partnership with a local organization</li> <li>-continue to offer PIQE program (virtual and in-person offerings)</li> <li>-ensure virtual and flexible parent/guardian meeting and conference options</li> <li>-offer a wide array of parent and family engagement events at schools, include childcare</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing their parents support and access to engage in their children's schooling and achievement. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	LEA-wide	provide an array of parent engagement and learning opportunities.	
1.8	<p><b>Action:</b> Library Resources</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified: -limited community library resources and student access to libraries outside the school day due to rural environment, unincorporated city (Menifee and Perris) areas of district, Highway 74 cutting through middle of district</p> <p><b>Scope:</b> LEA-wide</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-continue to invest in full time library technicians with extra schedule time</li> <li>-increase library resources</li> <li>-provide access to digital books and reading material</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with reading resources at school which they do not have access to in their communities. Absent the LCFF Supplemental and Concentration funding associated with this action/service, library services would be lessened with less time for library technicians to have libraries open, fewer books for students to check out, and no access to the Accelerated Reader program.</p>	This action will be measured by the metric(s) identified in the action description.
1.10	<p><b>Action:</b> Broad Course of Study</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-ensure a broad course of study at EACMS with the 7-period school day ensuring all students have access to electives</li> <li>-provide a full array of electives, including AVID, VAPA, STEM, and LOTE electives (including Spanish 1, 2, and AP Spanish), which supports student engagement and development of vocabulary, schema, and knowledge</li> </ul>	This action will be measured by the metric(s) identified in the action description.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified:</p> <p>-EACMS was identified for CSI partially due to ELA academic achievement of EL and SWD student groups &amp; Math academic achievement of All students, as well as Hispanic, EL, SED, and SWD student groups (EACMS no longer identified as CSI as of Jan. 2025)</p> <p><b>Scope:</b> Schoolwide</p>	<p>-add a diverse array of elective options to the new school, Granite Hills TK-8 School</p> <p>This action benefits all students at Ethan A. Chase Middle School and middle school students at the new school, Granite Hills TK-8 School, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with a broad course of electives and enrichment opportunities that would not be found or easily accessible in their communities. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide the array of electives currently offered at the middle school. The current offering is a full array of AVID, LOTE, VAPA, including an AP Spanish class for grade 8. Our elective offering would continue but without AVID, and the VAPA and LOTE offerings would need to be scaled back. We most likely would not be able to offer AP Spanish without LCFF Supplemental and Concentration funding.</p>	
1.11	<p><b>Action:</b> Staff Retention</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-offer an induction program to support the development and retention of new teachers</li> <li>-provide staff onboarding support and recognition opportunities</li> <li>-new teacher professional learning series</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-our district is growing in enrollment (which is rare in California and Riverside County), so we have a need to hire new teachers annually</li> <li>-we also have a need to hire staff across all job categories due to growth, and staff need onboarding preparation and ongoing support in their work</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<p>meeting the needs of unduplicated students by providing them with consistent, high-quality staff for high-quality instruction. Research supports that highly effective and qualified teachers increase student achievement. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would find talent recruitment and retention of staff difficult. Our actions reflect wanting to have the highest quality staff for our students, but without LCFF Supplemental and Concentration funds we would have to scale back new teacher training and support opportunities.</p>	
1.12	<p><b>Action:</b> Inclusive Practices</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils with disabilities more effectively. In the needs assessment, we reviewed data such as academic performance and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-Identification of SWDs is growing across the district (and county)</li> <li>-Increase in identification of Pre-K SWDs due to Inland Regional Center lowering their threshold for qualification for special education services</li> <li>-Inclusive practices are inconsistently implemented across schools and classrooms</li> </ul>	<p>To address identified need(s):</p> <ul style="list-style-type: none"> <li>-Increase school support for time and staff impact of increased number of IEP meetings</li> <li>-Provide professional learning opportunities for staff on inclusive practices</li> <li>-Expand support staff for special education program, including increase of instructional aide shift time to provide more inclusive support to students in general education settings</li> <li>-Leveling of Services: Expand our continuum of services to include moderate self-contained classrooms offering standards-based academic instruction at the elementary level—bringing alignment with our middle school service model.</li> <li>-Staffing Increases: Add SAI teachers and corresponding instructional aides to support leveled services and meet the needs of our largest elementary schools, Harvest Valley and Mesa View. This will provide for more push-in support in general education classes.</li> <li>-Instructional Collaboration: Foster collaborative instructional planning among SAI teachers,</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>-Riverside County is behind other counties in Southern California with implementation of inclusive practices</p> <p>-RSD was identified for DA partially due to ELA and Math academic achievement in the red for the SWD student group (no longer identified DA as of Jan. 2025)</p> <p>-EACMS identified for CSI partially due to ELA and Math academic achievement of SWD student group (EACMS no longer identified as CSI as of Jan. 2025)</p> <p>-EACMS had the SWD student groups in red for Math (CA School Dashboard 2024)</p> <p>-BRES had the SWD student group in red for ELA achievement (CA School Dashboard 2023) (CA School Dashboard 2024) and in red for Math (CA School Dashboard 2024)</p> <p>-RES had the SWD student group in the red for ELA achievement (CA School Dashboard 2023)</p> <p>-HVES had the SWD student group in the red for ELA and Math achievement (CA School Dashboard 2024)</p> <p><b>Scope:</b> LEA-wide</p>	<p>instructional aides, and general education teachers to ensure alignment and support for students with IEPs. This collaboration provides general education teachers with valuable support from SAI staff to plan for student needs.</p> <p>-Collaborative Master Scheduling: Implement a collaborative scheduling process that brings together certificated, classified, and administrative staff to design schoolwide schedules that best serve students by maximizing staff support in classrooms. (Add info about meeting throughout the year for progress monitoring.)</p> <p>-Inclusive P.E. Practices: Increase inclusive practices within our physical education programs.</p> <p>-Professional Development: Provide all instructional staff with training on our continuum of services for students with disabilities.</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils who have disabilities. It is principally directed to and most effective in meeting the needs of unduplicated students with disabilities by increasing their access to more inclusive instructional settings. Research supports that increasing inclusion increases achievement. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would find it difficult to continue with increased staff positions and shift times to grow inclusive practices for students with disabilities.</p>	
2.1	<p><b>Action:</b> SEL-B MTSS</p>	<p>To address the identified need(s):</p> <p>-investment in full-time elementary school counselors and two school counselors at EACMS</p>	<p>This action will be measured by the metric(s)</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p><b>Need:</b>  At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as school climate data, including suspension rates, and input from educational partners to inform the development of this action. The needs assessment identified:  - suspension rates have increased since COVID, though the suspension rate is down by 53% this school year compared to last year  - students have limited access to counseling, mental health, and behavioral health resources in the community and in their homelives due to limited community resources and transportation  - students have asked for more SEL-B lessons  - RSD was identified for DA partially due to high suspension rates (red) for All students and the African American, Asian, Hispanic, Foster, Homeless, SED, and SWD student groups (no longer identified DA as of Jan. 2025)  - EACMS was identified for CSI partially due to high suspension rates (red) of all students, as well as African American, Hispanic, EL, SED, and SWD student groups (EACMS no longer identified as CSI as of Jan. 2025)  - HVES had the SWD student group in the red for suspension (CA School Dashboard 2023)</p> <p><b>Scope:</b></p>	<p>-provide a full-time school-based mental health therapist for EACMS and contracted school-based mental health therapists for the elementary schools and alternative school of choice  -provide the CareSolace resource to student and their families, as well as staff  -contract with two BCBAs to support students in need of Tier 3 SEL-B support  -add Character Strong curriculum for use across all schools and classrooms as a Tier 1 strategy to increase SEL-B lessons and positive school climate development  -RCOE Administrator DA Technical support for SEL-B MTSS system refinement</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the school engagement and success of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with access to counselors and mental health professionals and services that are not easily found or accessible in their communities. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide full-time counselors at each school site. We would return to a single counselor at the middle school and no counselors at the elementary schools, which is how counseling was staffed prior to LCFF. Further, we would not be able to provide the services of School-Based Mental Health Therapists or CareSolace.</p>	identified in the action description.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	LEA-wide		
2.2	<p><b>Action:</b> SEL-B Professional Learning</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as school climate data, including suspension rates, and input from educational partners to inform the development of this action. The needs assessment identified: -RSD had high suspension rates (red) for All students and the African American, Asian, Hispanic, Foster, Homeless, SED, and SWD student groups (CA School Dashboard 2023) -students have limited access to counseling, mental health, and behavioral health resources in the community and in their homelives -students asked for more SEL-B lessons</p> <p><b>Scope:</b> LEA-wide</p>	<p>To address the identified need(s): -provide new staff with professional learning in Cultural Proficiency/Navigating Difference -provide staff with professional learning on SEL-B methods, trauma-informed practices, and behavioral de-escalation methods</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the school engagement and success of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with staff who are well-prepared to meet their diverse social-emotional and behavioral needs. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide annual Navigating Difference training to new staff which would limit the ongoing development of cultural proficiency across the District.</p>	This action will be measured by the metric(s) identified in the action description.
2.3	<p><b>Action:</b> Extracurriculars and Enrichment</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs</p>	<p>To address the identified need(s): -ensure every student engages in one field trip per school year -offer academic competition opportunities: Spelling Bee, History Day, Science Fair</p>	This action will be measured by the metric(s) identified in the action description.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as student engagement data and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-limited community resources and student access to extracurriculars and enrichment outside the school day due to rural environment, unincorporated city (Menifee and Perris) areas of district, Highway 74 cutting through middle of district, transportation</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<ul style="list-style-type: none"> <li>-ensure staff stipends for offering and expanding clubs, sports, and activities at each school site</li> <li>-expand art instruction and experiences with Prop. 28 investment in choir elective teacher at EACMS, and elementary music and visual arts teachers (and instructional materials for all arts programs)</li> <li>-ensure ample equipment for PE and sports programs</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the school engagement and success of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with access to extracurricular and enrichment activities in the school environment which are otherwise limited in their communities. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to fund field trips, after school clubs, and afterschool sports. These enrichment opportunities would be limited for students thus limiting their experiences, schema development, and engagement.</p>	
2.4	<p><b>Action:</b> Instructional Technology</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed data such as technology device home access and</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-provide 1:1 devices across all classrooms with an ongoing refresh plan</li> <li>-provide a classroom standard for instructional technology, including transition to IFPs at all schools</li> <li>-ensure staff to support technology network and hardware</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>connectivity survey data and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-inconsistent community internet access</li> <li>-limited student access to technology devices in homes due to cost</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<p>-provide internet hotspots for check out to students who need home connectivity to engage in their academic work</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the school engagement and success of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with access to instructional technology and internet access not widely available in their communities and homelives. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide 1:1 instructional technology devices for all students at all grade levels in the district.</p> <p>Technology implementation would be sparse with a 3:1 ratio across elementary school grades and middle school devices would be limited to in-class carts instead of 1:1 devices to be used at school and at home.</p>	
2.5	<p><b>Action:</b> Attendance MTSS</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed student engagement data and input from educational partners to inform the development of this action. The needs assessment identified:</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-Weekly student group attendance record monitoring by the assistant principal at each school; 1:1 support by AP or counselor for any Foster Youth (at all schools), African American (at all schools), white students (at HVES), and EL students (at MVES) becoming at-risk of chronic absenteeism.</li> <li>-Attention to Attendance program implementation at all schools</li> <li>-weekly School Attendance Team meetings to monitor attendance metrics at each school</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>-student attendance rate under 95% since COVID, though attendance rate has improved to 93% this school year</p> <p>-higher chronic absenteeism rate since COVID, though chronic absenteeism rate has been cut in half this school year</p> <p>-RSD was identified for DA partially due to high chronic absenteeism (red) for the African American and Foster Youth student groups (no longer identified DA as of Jan. 2025)</p> <p>-EACMS identified for CSI partially due to high chronic absenteeism (red) of All students, as well as African American student group (EACMS no longer identified as CSI as of Jan. 2025)</p> <p>-BRES had the African American group in the red for chronic absenteeism (CA School Dashboard 2023)</p> <p>-HVES had the white student group in the red for chronic absenteeism (CA School Dashboard 2023)</p> <p>-MVES had the EL student group in the red for chronic absenteeism (CA School Dashboard 2023)</p> <p><b>Scope:</b> LEA-wide</p>	<p>-additional support staff focused on student attendance and engagement progress monitoring, communication, and intervention</p> <p>-supplies and support for families in the SART/SARB process</p> <p>-attendance goal setting, incentives, and celebrations</p> <p>-supplies and support for homeless students</p> <p>-RCOE Administrator DA Technical support for Attendance MTSS system refinement</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the school engagement and success of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with access systematic Tier 1-3 supports to improve their attendance and increase their engagement in school. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide the extra staffing support to increase student attendance. The EACMS Student Advisor position, Pupil Services support staff, and EACMS Clerk positions in support of student attendance and engagement would not exist.</p>	
2.7	<p><b>Action:</b> Parent &amp; Family Engagement</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-provide Community Engagement Clerk staff at schools</li> <li>-provide a Parent/Community Communications Coordinator</li> <li>-change community survey platform to Qualtrics</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>support unduplicated pupils more effectively. In the needs assessment, we reviewed data and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-parents and families need a variety of opportunities to engage with schools, with a wide array of communication methods, activities, times, and methods (in person, virtual, or hybrid)</li> <li>-there is a need to increase parent volunteerism since it lagged after COVID due to previous COVID restrictions for visitors on campus</li> <li>-parents and community members need timely information in a variety of communication formats to meet their diverse needs</li> <li>-robust educational partner engagement has been beneficial for the development of the LCAP annually, as well as SPSAs and other school and district initiatives</li> <li>-with ongoing district enrollment growth and the need to build more schools, there is a need to increase two-way communication with parents and community</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<ul style="list-style-type: none"> <li>-offer a parent portal and mass communication system through SIS add-on tools and enhanced website</li> <li>-have the Parent Ambassador Program</li> <li>-offer parent book studies</li> <li>-provide staff professional learning on parent and family engagement</li> <li>-provide outreach and resources for immigrant students and their families</li> <li>-ensure a wide variety of translation services and supports</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact the achievement of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing their parents support and access to engage in their children's schooling and achievement. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to staff critical positions for family engagement, communication, and outreach: the Parent/Community Communications Coordinator and the Community Engagement Clerks at each school site. Additionally, other items in this action/service would not be available for family engagement.</p>	
2.8	<p><b>Action:</b> Positive Transitions</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-staff to engage in Gr. 5 to Gr. 6 vertical alignment collaboration</li> <li>-offer 5th grade field trip to EACMS for 6th grade welcome tour and overview</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed academic, engagement, and climate data and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-students in 6th grade struggle with academic achievement and engagement with the transition from elementary schools to the middle school environment</li> <li>-students in preschool need support with the transition from State preschool program to grades TK or K at elementary schools</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<p>-offer EACMS 6th grade welcome events prior to start of school year</p> <p>-staff to engage in preschool to Grs. TK/K vertical alignment collaboration</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact the school engagement and success of unduplicated pupils. It is principally directed to and most effective in meeting the needs of unduplicated students by providing them with positive supports to transition from one school to another, such as preschoolers moving into elementary school TK or K classes and 5th graders moving to 6th grade at EACMS. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide the vertical alignment opportunities for teachers between preschool and grades TK/K, as well as between grades 5 and 6. Those vertical alignment collaborations support students transitioning to a new grade level and school. Further, the 6th grade welcome activities to support students' transition to middle school would not be done. This action simply would not exist without LCFF funding.</p>	
3.1	<p><b>Action:</b> Facilities</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed basic</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-building a new TK-8 school to open 2025-26</li> <li>-facilities projects to ensure safe and high-quality learning environments</li> </ul> <p>This action benefits all students across the district, but it is being implemented specifically to impact unduplicated student groups, who overwhelmingly attend the district's oldest school facilities, to have</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>conditions data, school climate data, and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-schools are becoming crowded due to district enrollment growth and limited state funds for building schools</li> <li>-some schools are significantly older than other schools in the district (and those are the schools with the highest percentage of SED, EL, and Foster Youth students) and need to be maintained at the same level and quality to be equitable with the newer schools</li> <li>-TK expansion continues across the state and in the district, but classroom availability is limited due to district enrollment growth</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<p>access to safe and high-quality facilities. The action is principally directed to and most effective in meeting the needs of unduplicated students to ensure they equitably have access to modern facilities that are not overcrowded. The foundation of quality campus facilities provides physical safety, as well as students' feelings of safety, and thus, contributes to their readiness to learn in quality school environments. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to upgrade the facilities, particularly for the oldest schools serving the communities with the highest population of unduplicated students and highest needs, and thus facilities would be less safe, overcrowded, and non-modernized, which would result in inequitable learning environments. Without the addition of TK classrooms at the oldest schools, TK could not be offered fully at those schools which would inequitable cause the communities with the highest needs less access to TK services, particularly compared to the more affluent schools in our district.</p>	
3.2	<p><b>Action:</b> Safety</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed basic conditions data, school climate data, and input from educational partners to inform the</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-increased staffing for safety with noon duty supervisors at elementary schools, campus supervisors at middle school, additional AP at EACMS</li> <li>-SRO contract with Menifee PD</li> <li>-Safety, emergency protocol, and student supervision training for staff</li> <li>-emergency preparedness training and supplies</li> <li>-canine drug detection services for EACMS</li> <li>-increase to crossing guard supervision</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-students at the middle school do not feel as safe at school as elementary students feel at their schools</li> <li>-student feelings of school safety show a need for ongoing focus and improvement</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<p>-visitor and emergency management system -systematized District Safety Team and School Safety Teams</p> <p>This action benefits all students across the district, but it is being implemented specifically to impact unduplicated student groups, who overwhelmingly attend the district's oldest school facilities in neighborhoods with higher incidences of crime. The action is principally directed to and most effective in meeting the needs of unduplicated students to ensure they equitably have access to well-secured schools with safety personnel. The foundation of safe and secure campus environments provides physical safety, as well as students' feelings of safety, and thus, contributes to their readiness to learn in quality school environments. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to increase safety supervision on all campuses or provide the safety programs and enhancements noted in this action.</p>	
3.3	<p><b>Action:</b> Health</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support unduplicated pupils more effectively. In the needs assessment, we reviewed student engagement data and input from educational partners to inform the</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-increase services from Health Technicians to LVNs</li> <li>-ensure an additional part-time LVN available to schools</li> <li>-provide Mobile Health Clinic services for students and their families</li> <li>-provide AED/CPR training for staff</li> <li>-partner with outside vendor services for health screenings and supports</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-student attendance rate under 95% since COVID, though attendance rate improved to 93% last school year and maintained in the 93% range this year</li> <li>-higher chronic absenteeism rate since COVID, though chronic absenteeism rate was cut in half last school year and continued to decrease this year</li> <li>-students have limited access to physical and medical health resources in the community and in their homelives due to limited community health resources and transportation</li> </ul> <p><b>Scope:</b> LEA-wide</p>	<p>This action benefits all students across the district, but it is being implemented specifically to impact unduplicated student groups, who overwhelmingly attend the district's oldest school facilities in neighborhoods with less access to quality health care. The action is principally directed to and most effective in meeting the needs of unduplicated students to ensure they equitably have access to health professionals. The foundation of healthy campus environments contributes to students readiness to learn in quality school environments. Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide LVN staffing in our schools' health offices. We would have health technicians as opposed to LVNs. Other elements of this action would be scaled back or nonexistent.</p>	

### **Limited Actions**

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
1.9	<p><b>Action:</b> English Learners (ELs) and Long Term English Learners (LTELs)</p> <p><b>Need:</b></p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-professional learning will be provided on dELD and iELD for teachers and bilingual aides</li> <li>-professional learning on literacy methods across all core content areas that will be provided to all teachers</li> </ul>	<p>This action will be measured by the metric(s) identified in the action description.</p>

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
	<p>At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support English Learners and Long-Term English Learners more effectively. In the needs assessment, we reviewed data such as EL proficiency levels, academic performance, and input from educational partners to inform the development of this action. The needs assessment identified:</p> <ul style="list-style-type: none"> <li>-inconsistent implementation of Designated English Language Development (dELD) &amp; Integrated English Language Development (iELD)</li> <li>-a lack of literacy instructional methods used across all core content areas</li> <li>-an opportunity to add a Dual Language Immersion program in the district to advance bilingual education, and</li> <li>-limited time and staff to support the learning needs of ELs and LTELs</li> <li>-RSD was identified for DA partially due to ELA and Math academic achievement of EL student group (no longer identified DA as of Jan. 2025)</li> <li>-EACMS was identified for CSI partially due to ELA &amp; Math academic achievement of EL student group &amp; ELPI in red (EACMS no longer identified as CSI as of Jan. 2025)</li> <li>-EACMS had the EL and LTEL student groups in the red for ELA (CA School Dashboard 2024) and LTEL student groups in red for Math (CA School Dashboard 2024)</li> <li>-HVES had the EL student group in the red for ELA achievement (CA School Dashboard 2023)</li> </ul>	<p>-professional learning for a Dual Language Immersion Team to implement the program within the district</p> <p>-implementation of the DLI program at the new school, Granite Hills TK-8 School, in 2025-26 (with corresponding DLI teacher collaboration time for program development, DLI teacher stipends, and core materials in Spanish)</p> <p>-investment in the expansion of bilingual instructional aide shift time for all bilingual aides and implementation of schoolwide master schedules at all schools to maximize human resources and time in support of ELs and LTELs</p> <p>Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to provide the Middle School AVID Excel program; students would not have access to this elective which promotes and supports EL reclassification. Also, the District would not be able to ensure all teachers are annually trained and recalibrated on the ELPAC. Each school would have only a small team of teachers conduct ELPAC, which would limit schoolwide knowledge of the ELPAC requirements and could thus limit EL student reclassification. Also, bilingual aide time would be greatly reduced, which would limit services to EL and LTEL students.</p>	

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
	<p>achievement (CA School Dashboard 2023)</p> <p><b>Scope:</b> Limited to Unduplicated Student Group(s)</p>		
2.6	<p><b>Action:</b> Foster Youth</p> <p><b>Need:</b> At the start of this 3-year LCAP and annually thereafter, we conducted a thorough needs assessment to identify specific areas to support foster youth more effectively. In the needs assessment, we reviewed student engagement data, school climate data, including suspension rate data, and input from educational partners to inform the development of this action. The needs assessment identified: -RSD was identified for DA partially due to high suspension rate and chronic absenteeism for Foster Youth student group (no longer identified DA as of Jan. 2025)</p> <p><b>Scope:</b> Limited to Unduplicated Student Group(s)</p>	<p>To address the identified need(s):</p> <ul style="list-style-type: none"> <li>-provide a School Engagement/Foster Youth Liaison staff position</li> <li>-provide supports and supplies for Foster Youth and their foster families</li> <li>-School Counselor 1:1 monthly meetings with each Foster Youth student for goal setting and support in the areas of academic achievement, attendance, and SEL-B</li> </ul> <p>Absent the LCFF Supplemental and Concentration funding associated with this action/service, the District would not be able to staff a School Engagement/Foster Youth Liaison position and would have to limit the amount of school supplies for foster youth.</p>	<p>This action will be measured by the metric(s) identified in the action description.</p>

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

N/A

## Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

The following schools have an enrollment of unduplicated student groups greater than 55%: Boulder Ridge Elementary School, Harvest Valley Elementary School, Romoland Elementary School, Ethan A. Chase Middle School, and Hillside Innovation Academy.

- Action 1.4 Support full day TK beyond the state minimum of partial day TK
- Action 1.9 Increased Bilingual Instructional Aide shift time for English learner instructional support with Tier 2 ELA and Math instruction
- Action 1.12 Increased Special Education Instructional Aide shift time for inclusive practices and supporting academic achievement of SWDs
- Action 2.1 School-based Mental Health Therapist at EACMS
- Action 2.5 Additional clerk at EACMS
- Action 2.5 Student Advisor at EACMS
- Action 3.2 Increased Campus Supervisor shift hours at EACMS
- Action 3.2 Increased number of noon duty aides at applicable elementary schools
- Action 3.2 Additional Assistant Principal at EACMS

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Information regarding staff-to-student ratios by type of school and concentration of unduplicated students:

Schools with a student concentration of 55 PERCENT OR LESS:

Elementary Schools (Mesa View Elementary School [MVES]): Staff-to-student ratio of CLASSIFIED staff providing direct services to students, 1:52.4

Elementary Schools (Mesa View Elementary School [MVES]): Staff-to-student ratio of CERTIFICATED staff providing direct services to students, 1:22.9

Middle School: There are NO middle schools in the Romoland School District with a student concentration of 55% or less

Schools with a student concentration of GREATER THAN 55 PERCENT:

Elementary Schools (Boulder Ridge Elementary School [BRES], Harvest Valley Elementary School [HVES], and Romoland Elementary School [RES]): Staff-to-student ratio of CLASSIFIED staff providing direct services to students, 1:41.4

Elementary Schools (Boulder Ridge Elementary School [BRES], Harvest Valley Elementary School [HVES], and Romoland Elementary School [RES]): Staff-to-student ratio of CERTIFICATED staff providing direct services to students, 1:22.7

Middle School (Ethan A. Chase Middle School [EACMS]): Staff-to-student ratio of CLASSIFIED staff providing direct services to students, 1:64.3

Middle School (Ethan A. Chase Middle School [EACMS]): Staff-to-student ratio of CERTIFICATED staff providing direct services to students, 1:26.6

Alternative School of Choice TK-8 School (Hillside Innovation Academy [HIA]): Staff-to-student ratio of CLASSIFIED staff providing direct services to students, 1:12 (Academy Program).

Alternative School of Choice TK-8 School (Hillside Innovation Academy [HIA]): Staff-to-student ratio of CERTIFICATED staff providing direct services to students, 1:21.1

Please note that three of the five schools have specialized district special education program classes (RISE program) at the schools, and because not all six schools have the program, the extra staff associated with the program are not included in the ratios, because including the specialized program staff in the calculation would skew the results and not give a true depiction of standardized staffing across all schools in the district.

Staff-to-student ratios are lower at elementary schools with a student concentration of greater than 55 percent of unduplicated students as per the state's intention to have increased staffing and lower staff-to-student ratios at schools with a student concentration of greater than 55 percent of unduplicated students. There is only one middle school in the district, and it has a student concentration of greater than 55 percent with no schools under 55% to compare it to. Thus, the district's staff-to-student ratio obligation has been met.

The unduplicated student population percentage cannot yet be calculated for the new school, Granite Hills TK-8 School, because it does not open with student enrollment until August 2025. Thus, staff-to-student ratios cannot yet be established.

<b>Staff-to-student ratios by type of school and concentration of unduplicated students</b>	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	Elementary: 1:52.4, Middle School: n/a	Elementary: 1:41.1, Middle School: 1:64.3
Staff-to-student ratio of certificated staff providing direct services to students	Elementary: 1:22.9, Middle School: n/a	Elementary: 1:22.7, Middle School: 1:26.6

# 2025-26 Total Planned Expenditures Table

LCAP Year		1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)										
Totals		51,412,319	\$14,713,736.00	28.619%	0.000%	28.619%										
Totals		LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel								
Totals		\$14,713,736.00	\$5,746,373.00	\$0.00	\$1,103,268.00	\$21,563,377.00	\$15,091,484.00	\$6,471,893.00								
Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Core Instruction	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$189,300.00	\$484,674.00	\$673,974.00				\$673,974.00	
1	1.2	Professional Learning	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$2,053,539.00	\$229,200.00	\$2,097,011.00	\$29,728.00		\$156,000.00	\$2,282,739.00	
1	1.3	Academic MTSS	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$262,682.00	\$394,292.00	\$656,974.00				\$656,974.00	
1	1.4	Instructional Support	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$3,304,219.00	\$617,000.00	\$2,064,947.00	\$1,394,272.00		\$462,000.00	\$3,921,219.00	
1	1.5	Extended Learning Time	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$541,055.00	\$78,500.00	\$68,300.00	\$551,255.00			\$619,555.00	
1	1.6	Administrative Support	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$0.00	\$34,190.00	\$29,390.00			\$4,800.00	\$34,190.00	
1	1.7	Parent/Guardian Support	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$0.00	\$40,000.00	\$10,000.00			\$30,000.00	\$40,000.00	
1	1.8	Library Resources	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$197,853.00	\$201,918.00	\$399,771.00				\$399,771.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.9	English Learners (ELs) and Long Term English Learners (LTELs)	English Learners	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	2025-26	\$601,000.00	\$113,825.00	\$626,500.00			\$88,325.00	\$714,825.00	
1	1.10	Broad Course of Study	English Learners Foster Youth Low Income	Yes	School wide	English Learners Foster Youth Low Income	Specific Schools: Ethan A. Chase Middle School, Granite Hills School Grades 6-8	2025-26	\$177,962.00	\$114,848.00	\$265,987.00			\$26,823.00	\$292,810.00	
1	1.11	Staff Retention	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$130,142.00	\$85,000.00	\$90,142.00			\$125,000.00	\$215,142.00	
1	1.12	Inclusive Practices	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$671,837.00	\$590,000.00	\$1,111,566.00	\$150,271.00			\$1,261,837.00	
2	2.1	SEL-B MTSS	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$1,203,943.00	\$984,294.00	\$1,742,649.00	\$415,588.00		\$30,000.00	\$2,188,237.00	
2	2.2	SEL-B Professional Learning	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$80,000.00	\$0.00	\$25,000.00	\$55,000.00			\$80,000.00	
2	2.3	Extracurriculars and Enrichment	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$2,635,928.00	\$436,464.00	\$382,300.00	\$2,690,092.00			\$3,072,392.00	
2	2.4	Instructional Technology	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$393,536.00	\$1,175,000.00	\$1,568,536.00				\$1,568,536.00	
2	2.5	Attendance MTSS	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$150,801.00	\$35,975.00	\$181,776.00			\$5,000.00	\$186,776.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
2	2.6	Foster Youth	Foster Youth	Yes	Limited to Unduplicated Student Group(s)	Foster Youth	All Schools	2025-26	\$129,657.00	\$4,000.00	\$126,657.00			\$7,000.00	\$133,657.00	
2	2.7	Parent & Family Engagement	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$747,525.00	\$161,095.00	\$625,922.00	\$114,378.00		\$168,320.00	\$908,620.00	
2	2.8	Positive Transitions	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$9,000.00	\$8,000.00	\$17,000.00				\$17,000.00	
3	3.1	Facilities	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$40,000.00	\$141,271.00	\$181,271.00				\$181,271.00	
3	3.2	Safety	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$1,229,741.00	\$503,527.00	\$1,653,743.00	\$79,525.00			\$1,733,268.00	
3	3.3	Health	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	2025-26	\$75,500.00	\$38,820.00	\$114,320.00				\$114,320.00	
4	4.1	HIA EL Support Staff	English Learners	No			Specific Schools: Hillside Innovation Academy TK-8	2024-25	\$36,000.00	\$0.00		\$36,000.00			\$36,000.00	
4	4.2	HIA SWD Support Staff	Students with Disabilities	No			Specific Schools: Hillside Innovation Academy TK-8	2024-25	\$50,000.00	\$0.00		\$50,000.00			\$50,000.00	
4	4.3	HIA Class Size	All	No			Specific Schools: Hillside Innovation Academy	2024-25	\$180,264.00	\$0.00		\$180,264.00			\$180,264.00	

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
							TK-8									

# 2025-26 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
51,412,319	\$14,713,736.00	28.619%	0.000%	28.619%	\$14,713,736.00	0.000%	28.619 %	Total:	\$14,713,736.00
								LEA-wide Total:	\$13,694,592.00
								Limited Total:	\$753,157.00
								Schoolwide Total:	\$265,987.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.1	Core Instruction	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$673,974.00	
1	1.2	Professional Learning	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$2,097,011.00	
1	1.3	Academic MTSS	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$656,974.00	
1	1.4	Instructional Support	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$2,064,947.00	
1	1.5	Extended Learning Time	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$68,300.00	
1	1.6	Administrative Support	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$29,390.00	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.7	Parent/Guardian Support	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$10,000.00	
1	1.8	Library Resources	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$399,771.00	
1	1.9	English Learners (ELs) and Long Term English Learners (LTELs)	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	\$626,500.00	
1	1.10	Broad Course of Study	Yes	Schoolwide	English Learners Foster Youth Low Income	Specific Schools: Ethan A. Chase Middle School, Granite Hills School Grades 6-8	\$265,987.00	
1	1.11	Staff Retention	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$90,142.00	
1	1.12	Inclusive Practices	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$1,111,566.00	
2	2.1	SEL-B MTSS	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$1,742,649.00	
2	2.2	SEL-B Professional Learning	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$25,000.00	
2	2.3	Extracurriculars and Enrichment	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$382,300.00	
2	2.4	Instructional Technology	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$1,568,536.00	
2	2.5	Attendance MTSS	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$181,776.00	
2	2.6	Foster Youth	Yes	Limited to Unduplicated Student Group(s)	Foster Youth	All Schools	\$126,657.00	

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
2	2.7	Parent & Family Engagement	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$625,922.00	
2	2.8	Positive Transitions	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$17,000.00	
3	3.1	Facilities	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$181,271.00	
3	3.2	Safety	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$1,653,743.00	
3	3.3	Health	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$114,320.00	

# 2024-25 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)			
Totals	\$18,167,174.00	\$18,163,011.00			
Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Core Instruction	Yes	\$2,086,725.00	\$1,902,635.00
1	1.2	Professional Learning	Yes	\$1,875,666.00	\$1,875,666.00
1	1.3	Academic MTSS	Yes	\$612,645.00	\$630,283.00
1	1.4	Instructional Support	Yes	\$2,239,743.00	\$2,506,012.00
1	1.5	Extended Learning Time	Yes	\$485,500.00	\$485,500.00
1	1.6	Administrative Support	Yes	\$101,095.00	\$101,593.00
1	1.7	Parent/Guardian Support	Yes	\$40,000.00	\$40,000.00
1	1.8	Library Resources	Yes	\$353,509.00	\$352,277.00
1	1.9	English Learners (ELs) and Long Term English Learners (LTELs)	Yes	\$594,455.00	\$494,621.00
1	1.10	Broad Course of Study	Yes	\$289,089.00	\$333,518.00
1	1.11	Staff Retention	Yes	\$169,095.00	\$128,047.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.12	Inclusive Practices	Yes	\$1,004,327.00	\$1,022,847.00
2	2.1	SEL-B MTSS	Yes	\$1,570,150.00	\$1,570,150.00
2	2.2	SEL-B Professional Learning	Yes	\$139,999.00	\$113,696.00
2	2.3	Extracurriculars and Enrichment	Yes	\$1,628,386.00	\$1,710,375.00
2	2.4	Instructional Technology	Yes	\$1,501,571.00	\$1,785,207.00
2	2.5	Attendance MTSS	Yes	\$367,375.00	\$283,957.00
2	2.6	Foster Youth	Yes	\$125,243.00	\$128,226.00
2	2.7	Parent & Family Engagement	Yes	\$662,532.00	\$662,532.00
2	2.8	Positive Transitions	Yes	\$15,005.00	\$15,005.00
3	3.1	Facilities	Yes	\$577,741.00	\$390,361.00
3	3.2	Safety	Yes	\$1,344,474.00	\$1,267,654.00
3	3.3	Health	Yes	\$116,585.00	\$96,585.00
4	4.1	HIA EL Support Staff	No	\$36,000.00	\$36,000.00

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
4	4.2	HIA SWD Support Staff	No	\$50,000.00	\$50,000.00
4	4.3	HIA Class Size	No	\$180,264.00	\$180,264.00

# 2024-25 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
\$13,594,084.00	\$13,818,822.00	\$14,087,473.00	(\$268,651.00)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.1	Core Instruction	Yes	\$1,336,725.00	\$1,437,355.00		
1	1.2	Professional Learning	Yes	\$1,598,866.00	\$1,598,866.00		
1	1.3	Academic MTSS	Yes	\$612,645.00	\$630,283.00		
1	1.4	Instructional Support	Yes	\$1,734,743.00	\$2,012,574.00		
1	1.5	Extended Learning Time	Yes	\$85,500.00	\$85,303.00		
1	1.6	Administrative Support	Yes	\$16,895.00	\$16,895.00		
1	1.7	Parent/Guardian Support	Yes	\$10,000.00	\$10,000.00		
1	1.8	Library Resources	Yes	\$353,509.00	\$352,277.00		
1	1.9	English Learners (ELs) and Long Term English Learners (LTELs)	Yes	\$508,200.00	\$446,101.00		
1	1.10	Broad Course of Study	Yes	\$279,089.00	\$333,518.00		
1	1.11	Staff Retention	Yes	\$119,095.00	\$54,730.00		
1	1.12	Inclusive Practices	Yes	\$894,327.00	\$912,847.00		
2	2.1	SEL-B MTSS	Yes	\$1,338,400.00	\$1,349,750.00		

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
2	2.2	SEL-B Professional Learning	Yes	\$39,999.00	\$13,696.00		
2	2.3	Extracurriculars and Enrichment	Yes	\$348,208.00	\$348,208.00		
2	2.4	Instructional Technology	Yes	\$1,501,571.00	\$1,785,207.00		
2	2.5	Attendance MTSS	Yes	\$362,375.00	\$280,639.00		
2	2.6	Foster Youth	Yes	\$125,243.00	\$128,226.00		
2	2.7	Parent & Family Engagement	Yes	\$559,877.00	\$560,000.00		
2	2.8	Positive Transitions	Yes	\$15,005.00	\$15,005.00		
3	3.1	Facilities	Yes	\$577,741.00	\$390,361.00		
3	3.2	Safety	Yes	\$1,284,224.00	\$1,229,047.00		
3	3.3	Health	Yes	\$116,585.00	\$96,585.00		

# 2024-25 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$48,503,303.00	\$13,594,084.00	0.000%	28.027%	\$14,087,473.00	0.000%	29.044%	\$0.00	0.000%

# Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at [LCFF@cde.ca.gov](mailto:LCFF@cde.ca.gov).

## Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California Education Code [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
  - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
  - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
    - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (EC Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (EC sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA's final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in EC sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023 and Senate Bill 153, Chapter 38, Statutes of 2024.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA's diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

# Plan Summary

## Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

## Requirements and Instructions

### General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA. LEAs may also provide information about their strategic plan, vision, etc.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- LEAs may also provide information about their strategic plan, vision, etc.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

### Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

EC Section 52064.4 requires that an LEA that has unexpended Learning Recovery Emergency Block Grant (LREBG) funds must include one or more actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs, as applicable to the LEA. To implement the requirements of EC Section 52064.4, all LEAs must do the following:

- For the 2025–26, 2026–27, and 2027–28 LCAP years, identify whether or not the LEA has unexpended LREBG funds for the applicable LCAP year.
  - If the LEA has unexpended LREBG funds the LEA must provide the following:
    - The goal and action number for each action that will be funded, either in whole or in part, with LREBG funds; and
    - An explanation of the rationale for selecting each action funded with LREBG funds. This explanation must include:
      - An explanation of how the action is aligned with the allowable uses of funds identified in [EC Section 32526\(c\)\(2\)](#); and
      - An explanation of how the action is expected to address the area(s) of need of students and schools identified in the needs assessment required by [EC Section 32526\(d\)](#).
        - For information related to the allowable uses of funds and the required needs assessment, please see the Program Information tab on the [LREBG Program Information](#) web page.
    - Actions may be grouped together for purposes of these explanations.
    - The LEA may provide these explanations as part of the action description rather than as part of the Reflections: Annual Performance.
  - If the LEA does not have unexpended LREBG funds, the LEA is not required to conduct the needs assessment required by EC Section 32526(d), to provide the information identified above or to include actions funded with LREBG funds within the 2025-26, 2026-27 and 2027-28 LCAPs.

## Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with EC sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

## Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

### Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

### Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

### Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

## Engaging Educational Partners

### Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (EC Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

## Requirements

### Requirements

**School districts and COEs:** [EC Section 52060\(g\)](#) and [EC Section 52066\(g\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,

- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

**Charter schools:** [EC Section 47606.5\(d\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062](#);
  - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of [EC Section 52062\(a\)](#).
- For COEs, see [Education Code Section 52068](#); and
- For charter schools, see [Education Code Section 47606.5](#).

- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

## Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

### Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

### Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

### A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
  - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
  - Inclusion of metrics other than the statutorily required metrics
  - Determination of the target outcome on one or more metrics
  - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
  - Inclusion of action(s) or a group of actions
  - Elimination of action(s) or group of actions
  - Changes to the level of proposed expenditures for one or more actions
  - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
  - Analysis of effectiveness of the specific actions to achieve the goal
  - Analysis of material differences in expenditures
  - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
  - Analysis of challenges or successes in the implementation of actions

## Goals and Actions

### Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

### Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
  - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

## Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in *EC* sections 52060(d) and 52066(d), as applicable to the LEA. The [\*LCFF State Priorities Summary\*](#) provides a summary of *EC* sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

### Focus Goal(s)

#### Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

#### Type of Goal

Identify the type of goal being implemented as a Focus Goal.

#### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

## Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

(A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and

(B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school's educators, if applicable.

- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school's educators.
  - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
  - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school's educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
  - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

**Note:** [EC Section 42238.024\(b\)\(1\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

## Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.

- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

#### Type of Goal

Identify the type of goal being implemented as a Broad Goal.

#### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

#### An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

### **Maintenance of Progress Goal**

#### Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

#### Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

#### State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

#### An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

### **Measuring and Reporting Results:**

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA's LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.
- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
  - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
  - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.
- **Required metrics for actions supported by LREBG funds:** To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include at least one metric to monitor the impact of each action funded with LREBG funds included in the goal.
  - The metrics being used to monitor the impact of each action funded with LREBG funds are not required to be new metrics; they may be metrics that are already being used to measure progress towards goals and actions included in the LCAP.

Complete the table as follows:

Metric #

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

## Baseline

- Enter the baseline when completing the LCAP for 2024–25.
  - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
  - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
  - Indicate the school year to which the baseline data applies.
  - The baseline data must remain unchanged throughout the three-year LCAP.
    - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.
    - If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

## Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
  - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

## Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.

- Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

## Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

## Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
  - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2026–27</b> . Leave blank until then.	Enter information in this box when completing the LCAP for <b>2024–25</b> or when adding a new metric.	Enter information in this box when completing the LCAP for <b>2025–26</b> and <b>2026–27</b> . Leave blank until then.

## Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

**Note:** When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
  - Include a discussion of relevant challenges and successes experienced with the implementation process.
  - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
  - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
  - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
  - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
  - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:

- The reasons for the ineffectiveness, and
- How changes to the action will result in a new or strengthened approach.

## Actions:

Complete the table as follows. Add additional rows as necessary.

### Action #

- Enter the action number.

### Title

- Provide a short title for the action. This title will also appear in the action tables.

### Description

- Provide a brief description of the action.
  - For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
  - As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
  - These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

### Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

### Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a "Y" for Yes or an "N" for No.
  - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

**Actions for Foster Youth:** School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

## Required Actions

### For English Learners and Long-Term English Learners

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
  - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
  - Professional development for teachers.
  - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.

### For Technical Assistance

- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

### For Lowest Performing Dashboard Indicators

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
  - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
  - These required actions will be effective for the three-year LCAP cycle.

### For LEAs With Unexpended LREBG Funds

- To implement the requirements of *EC* Section 52064.4, LEAs with unexpended LREBG funds must include one or more actions supported with LREBG funds within the 2025–26, 2026–27, and 2027–28 LCAPs, as applicable to the LEA. Actions funded with LREBG funds must remain in the LCAP until the LEA has expended the remainder of its LREBG funds, after which time the actions may be removed from the LCAP.
  - Prior to identifying the actions included in the LCAP the LEA is required to conduct a needs assessment pursuant to [EC Section 32526\(d\)](#). For information related to the required needs assessment please see the Program Information tab on the [LREBG](#)

[Program Information](#) web page. Additional information about the needs assessment and evidence-based resources for the LREBG may be found on the [California Statewide System of Support LREBG Resources](#) web page. The required LREBG needs assessment may be part of the LEAs regular needs assessment for the LCAP if it meets the requirements of *EC Section 32526(d)*.

- School districts receiving technical assistance and COEs providing technical assistance are encouraged to use the technical assistance process to support the school district in conducting the required needs assessment, the selection of actions funded by the LREBG and/or the evaluation of implementation of the actions required as part of the LCAP annual update process.
- As a reminder, LREBG funds must be used to implement one or more of the purposes articulated in [EC Section 32526\(c\)\(2\)](#).
- LEAs with unexpended LREBG funds must include one or more actions supported by LREBG funds within the LCAP. For each action supported by LREBG funding the action description must:
  - Identify the action as an LREBG action;
  - Include an explanation of how research supports the selected action;
  - Identify the metric(s) being used to monitor the impact of the action; and
  - Identify the amount of LREBG funds being used to support the action.

## **Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students**

### **Purpose**

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC Section 42238.02* in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA's description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC Section 42238.02*, long-term English learners are included in the English learner student group.

### **Statutory Requirements**

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC Section 42238.07[a][1]*, *EC*

Section 52064[b][8][B]; 5 CCR Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

## **LEA-wide and Schoolwide Actions**

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

## **For School Districts Only**

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

## **Requirements and Instructions**

Complete the tables as follows:

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

#### Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC Section 42238.02*, that the LEA estimates it will receive in the coming year.

#### Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to *5 CCR Section 15496(a)(7)*.

#### LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

#### LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

#### Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to *5 CCR Section 15496(a)(7)*.

#### **Required Descriptions:**

#### **LEA-wide and Schoolwide Actions**

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

#### **Identified Need(s)**

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

### **How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis**

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

### **Metric(s) to Monitor Effectiveness**

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

**Note for COEs and Charter Schools:** In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

### **Limited Actions**

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

### **Identified Need(s)**

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

### **How the Action(s) are Designed to Address Need(s)**

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

## Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.
- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

## Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in EC Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.

- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
  - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
  - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

## Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

## ***Total Planned Expenditures Table***

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover —

Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***

- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action's number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action **is not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
  - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.
  - **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
  - **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.

- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA's total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
  - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
  - **Note:** Equity Multiplier funds must be included in the "Other State Funds" category, not in the "LCFF Funds" category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA's LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.
  - As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

## **Contributing Actions Table**

As noted above, information will not be entered in the Contributing Actions Table; however, the ‘Contributing to Increased or Improved Services?’ column will need to be checked to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses.

## **Annual Update Table**

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

## **Contributing Actions Annual Update Table**

In the Contributing Actions Annual Update Table, check the ‘Contributing to Increased or Improved Services?’ column to ensure that only actions with a “Yes” are displaying. If actions with a “No” are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the “Yes” responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.
- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
  - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

## **LCFF Carryover Table**

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program,

the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See EC sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

## ***Calculations in the Action Tables***

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

### **Contributing Actions Table**

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
  - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**
  - This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

### **Contributing Actions Annual Update Table**

Pursuant to EC Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on the number and concentration of unduplicated students in the current school year.
- **4. Total Planned Contributing Expenditures (LCFF Funds)**
  - This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).
- **7. Total Estimated Actual Expenditures for Contributing Actions**
  - This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).
- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**
  - This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).
- **5. Total Planned Percentage of Improved Services (%)**
  - This amount is the total of the Planned Percentage of Improved Services column.
- **8. Total Estimated Actual Percentage of Improved Services (%)**
  - This amount is the total of the Estimated Actual Percentage of Improved Services column.
- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**
  - This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

## LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**
  - This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
  - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**

- If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.

- **13. LCFF Carryover — Percentage (12 divided by 9)**

- This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).

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